

# GPWA CCU Regular Board Meeting

Presentation to:

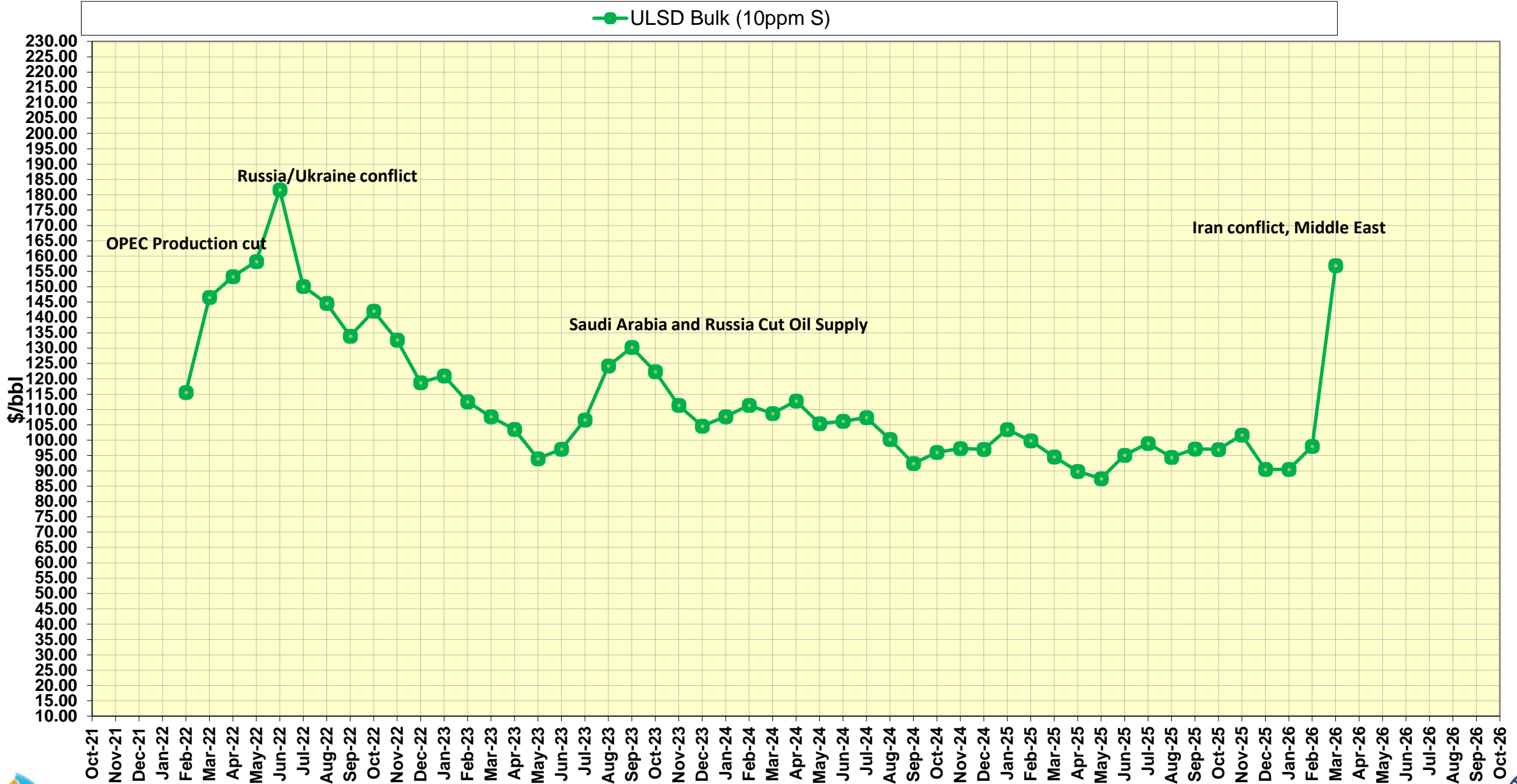
Consolidated Commission on Utilities

March 17, 2026

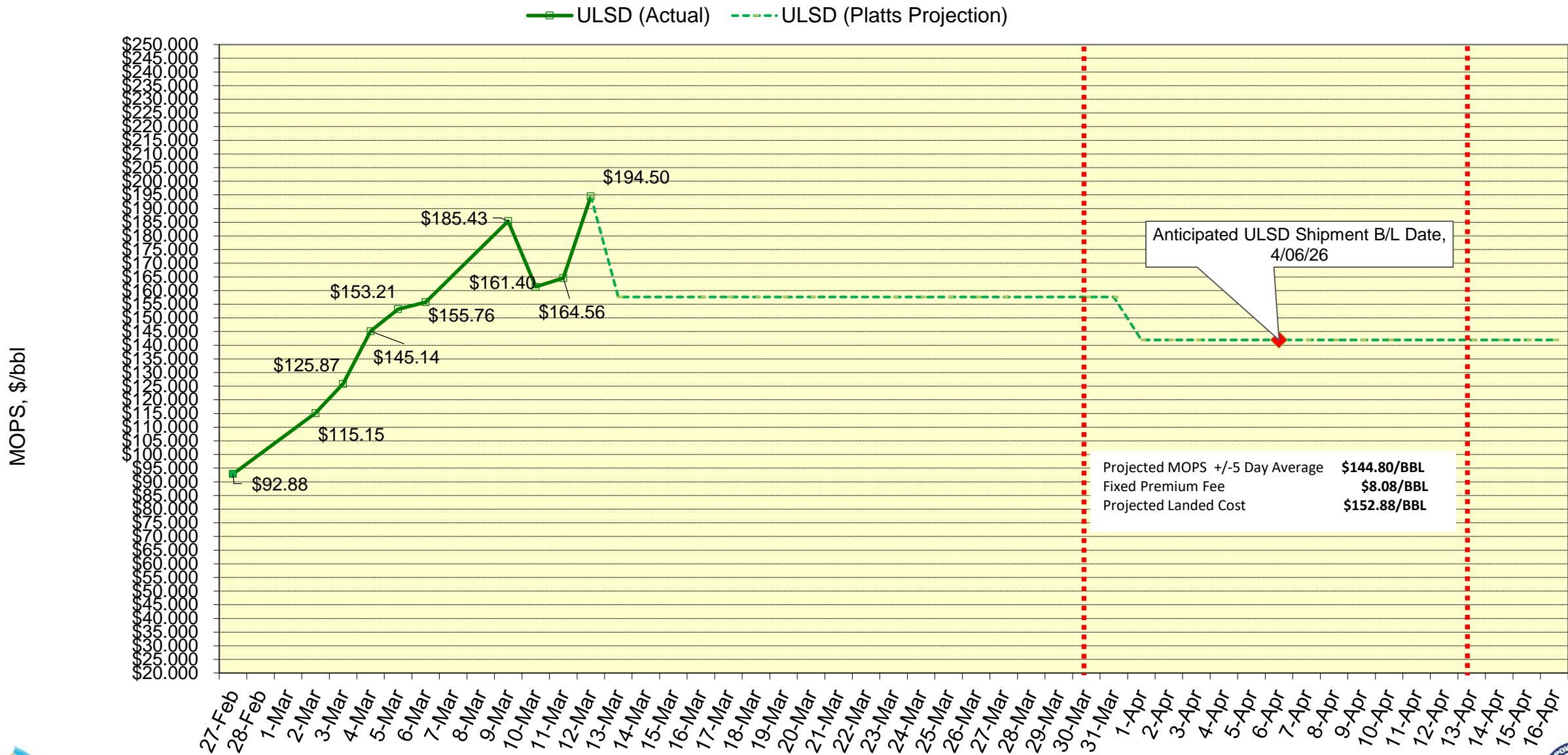
# Analysis: Impact of Operation Epic Fury on LEAC

Prepared for  
Consolidated Commission on Utilities

## Fuel Prices (Landed Cost) - Progressive Chart as of March 10, 2026



# ULSD MOPS: February 2026 - April 2026



# GPA FUEL OIL PRICING

## Key Factors of ULSD \$/Bbl. Landed Guam

Platts spot prices and Singapore MOPS
Price per barrel of order is the average of MOPS price 5 days before and 5 days after bill of lading date (excludes weekends, holidays and non-published dates)
Adequacy of Storage capacity to accept fuel to avoid demurrage charges
Hyundai Premium Fee of \$8.08/Bbl. Landed Guam cost is average of MOPS pricing above plus premium fee

## CARGO DELIVERED MARCH 3, 2026:

DATE	MOPS PRICE
13-Feb	\$ 87.470
16-Feb	\$ 87.040
19-Feb	\$ 91.870
20-Feb	\$ 93.140
23-Feb	\$ 91.860
<b>24-Feb</b>	<b>\$ 92.600</b>
25-Feb	\$ 92.410
26-Feb	\$ 92.610
27-Feb	\$ 92.880
2-Mar	\$ 115.150
3-Mar	\$ 125.870

<b>AVERAGE:</b>	<b>\$ 96.627</b>
<b>PREMIUM FEE:</b>	<b>\$ 8.080</b>
<b>\$/Bbl LANDED GUAM:</b>	<b>\$ 104.707</b>
<b>CARGO QTY (Bbls):</b>	<b>249,895.44</b>
<b>CARGO COST PLUC L/C FEE:</b>	<b>\$ 26,246,449.85</b>
<b>TOTAL \$/Bbl:</b>	<b>\$ 105.03</b>

<b>Est. \$/Bbl before EPIC FURY:</b>	<b>\$ 100.01</b>
<b>EPIC FURY IMPACT:</b>	<b>\$ 1,254,407</b>

### PROJECTED FUEL DELIVERY DATES THIS LEAC PERIOD STORAGE CAPACITY AVAILABILITY

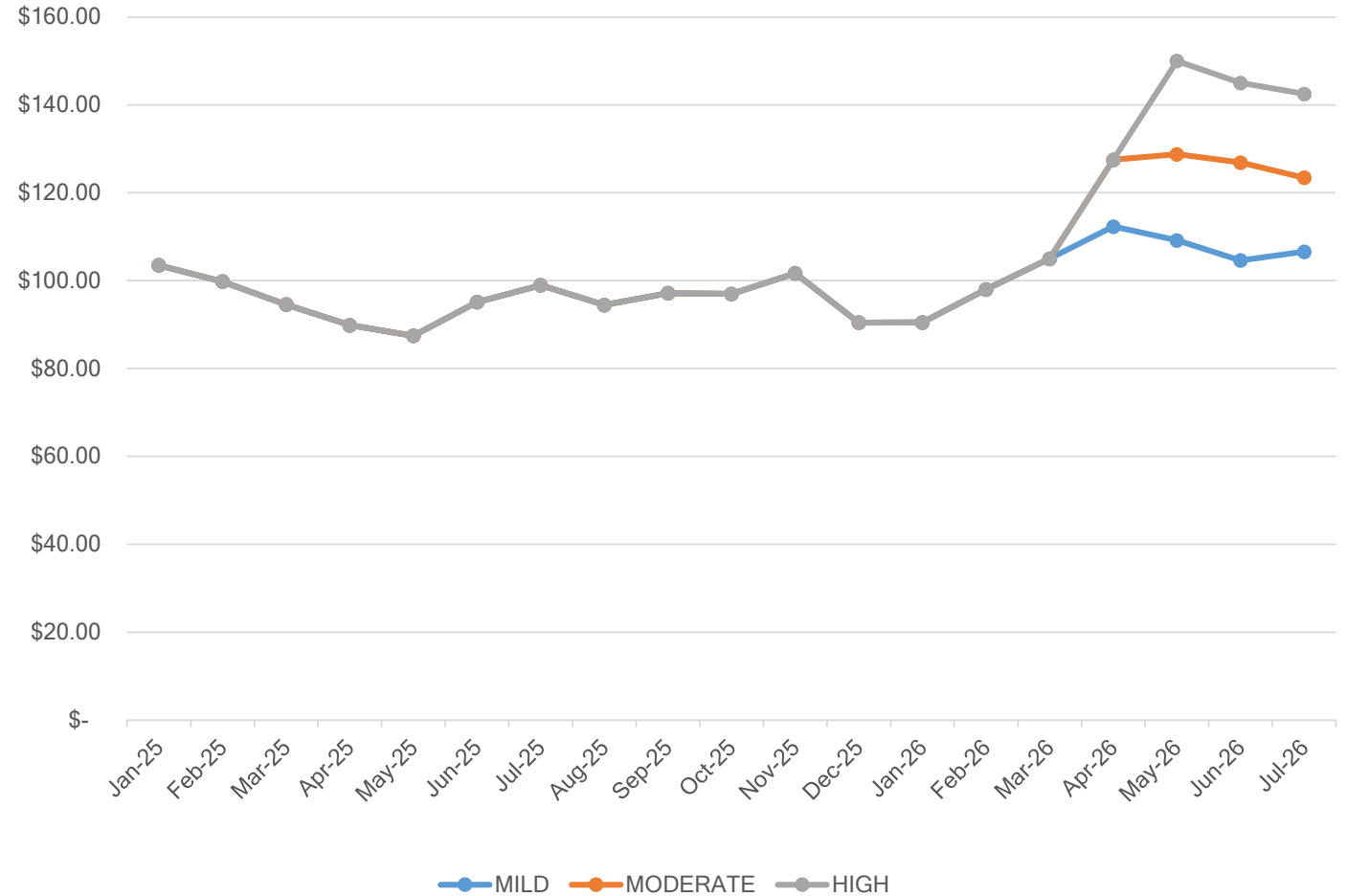
	<u>Date</u>	<u>Qty (Bbl.)</u>	<u>Bill of Lading Date</u>	<u>Barrels</u>
<b>APRIL</b>	15-Apr	250,000	8-Apr	291,685
<b>MAY</b>	6-May	250,000	30-Apr	318,954
<b>JUNE</b>	5-Jun	250,000	28-May	250,429
<b>JULY</b>	6-Jul	250,000	30-Jun	179,022



# EPIC FURY PRICE SCENARIOS (LANDED PRICE)

<u>MONTH</u>	<u>MILD</u>	<u>MODERATE</u>	<u>HIGH</u>
Jan-25	\$ 103.49	\$ 103.49	\$ 103.49
Feb-25	\$ 99.79	\$ 99.79	\$ 99.79
Mar-25	\$ 94.56	\$ 94.56	\$ 94.56
Apr-25	\$ 89.86	\$ 89.86	\$ 89.86
May-25	\$ 87.44	\$ 87.44	\$ 87.44
Jun-25	\$ 95.11	\$ 95.11	\$ 95.11
Jul-25	\$ 98.97	\$ 98.97	\$ 98.97
Aug-25	\$ 94.45	\$ 94.45	\$ 94.45
Sep-25	\$ 97.16	\$ 97.16	\$ 97.16
Oct-25	\$ 96.97	\$ 96.97	\$ 96.97
Nov-25	\$ 101.68	\$ 101.68	\$ 101.68
Dec-25	\$ 90.47	\$ 90.47	\$ 90.47
Jan-26	\$ 90.48	\$ 90.48	\$ 90.48
Feb-26	\$ 98.01	\$ 98.01	\$ 98.01
<b>Mar-26</b>	<b>\$ 105.00</b>	<b>\$ 105.00</b>	<b>\$ 105.00</b>
<b>Apr-26</b>	<b>\$ 112.33</b>	<b>\$ 127.50</b>	<b>\$ 127.50</b>
<b>May-26</b>	<b>\$ 109.16</b>	<b>\$ 128.75</b>	<b>\$ 150.00</b>
<b>Jun-26</b>	<b>\$ 104.61</b>	<b>\$ 126.88</b>	<b>\$ 145.00</b>
<b>Jul-26</b>	<b>\$ 106.59</b>	<b>\$ 123.44</b>	<b>\$ 142.50</b>

ASSUMED EPIC FURY FUEL PRICE SCENARIOS



# EPIC FURY IMPACT ON CASH RESERVES

	2026	MARCH	APRIL	MAY	JUNE	JULY	ADDITIONAL CASH REQUIREMENT
Purchase Volume:		250,000	250,000	250,000	250,000	250,000	
<b>PURCHASE PRICE SCENARIO</b>							
MILD	\$	100.00	\$ 112.33	\$ 109.16	\$ 104.61	\$ 106.59	
MODERATE	\$	100.00	\$ 127.50	\$ 128.75	\$ 126.88	\$ 123.44	
HIGH	\$	100.00	\$ 127.50	\$ 150.00	\$ 145.00	\$ 142.50	
<b>CARGO AMOUNT</b>							
MILD	\$	25,000,000	\$ 28,081,250	\$ 27,290,625	\$ 26,151,563	\$ 26,647,031	
MODERATE	\$	25,000,000	\$ 31,875,000	\$ 32,187,500	\$ 31,718,750	\$ 30,859,375	
HIGH	\$	25,000,000	\$ 31,875,000	\$ 37,500,000	\$ 36,250,000	\$ 35,625,000	
<b>INCREASED CARGO COST VS. MARCH 2026</b>							
MILD			\$ 3,081,250	\$ 2,290,625	\$ 1,151,563	\$ 1,647,031	\$ 8,170,469
MODERATE			\$ 6,875,000	\$ 7,187,500	\$ 6,718,750	\$ 5,859,375	\$ 26,640,625
HIGH			\$ 6,875,000	\$ 12,500,000	\$ 11,250,000	\$ 10,625,000	\$ 41,250,000

# SCENARIO III: HIGH FUEL COST PROJECTIONS (Morgan Stanley)

<i>March 1- July 31</i>	WITH UKUDU	NO UKUDU
<b>Total Under-Recovery:</b>	<b>\$27,799,600</b>	<b>\$79,989,919</b>
<b>Estimated LEAC:</b>	<b>\$ 0.1754</b>	<b>\$ 0.2498</b>
<b>Average Residential Increase:</b> <i>1,000 kWh/mo.</i>	<b>\$ 36.62</b>	<b>\$ 113.99</b>

<i>Scenario III: High</i>	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
ESTIMATED SALES	108,437,264	98,548,362	109,521,490	111,610,084	120,822,088	110,587,288	108,831,585
Barrels Consumed			143,780	146,522	158,616	145,180	142,875
\$/Bbl.	\$ 100.00	\$ 95.00	\$ 105.00	\$ 127.50	\$ 150.00	\$ 145.00	\$ 142.50
Total Fuel Cost			\$ 15,096,947	\$ 18,681,602	\$ 23,792,391	\$ 21,051,047	\$ 20,359,650
ESTIMATED LEAC	\$ 0.1267	\$ 0.1223	\$ 0.1468	\$ 0.1764	\$ 0.2059	\$ 0.1994	\$ 0.1961
EXISTING LEAC	\$ 0.1358	\$ 0.1358	\$ 0.1358	\$ 0.1358	\$ 0.1358	\$ 0.1358	\$ 0.1358
WITH UKUDU UNDER-RECOVERY	\$ (1,233,474)	\$ (1,668,132)	\$ 1,209,622	\$ 4,529,443	\$ 8,472,150	\$ 7,028,579	\$ 6,559,805
PRE-UKUDU UNDER-RECOVERY			\$ 9,169,831	\$ 14,379,743	\$ 21,017,229	\$ 18,128,222	\$ 17,294,894

# SCENARIO II: MODERATE FUEL COST PROJECTIONS (Morgan Stanley)

<i>March 1- July 31</i>	WITH UKUDU	NO UKUDU
<b>Total Under-Recovery:</b>	<b>\$19,074,081</b>	<b>\$66,663,671</b>
<b>Estimated LEAC:</b>	<b>\$ 0.1630</b>	<b>\$ 0.2308</b>
<b>Average Residential Increase:</b> <i>1,000 kWh/mo.</i>	<b>\$ 27.18</b>	<b>\$ 95.00</b>

<i>Scenario II: Moderate</i>	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
ESTIMATED SALES	108,437,264	98,548,362	109,521,490	111,610,084	120,822,088	110,587,288	108,831,585
Barrels Consumed			143,780	146,522	158,616	145,180	142,875
\$/Bbl.	\$ 100.00	\$ 95.00	\$ 105.00	\$ 127.50	\$ 128.75	\$ 126.88	\$ 123.44
Total Fuel Cost			\$ 15,096,947	\$ 18,681,602	\$ 20,421,802	\$ 18,419,666	\$ 17,636,101
ESTIMATED LEAC	\$ 0.1267	\$ 0.1223	\$ 0.1468	\$ 0.1764	\$ 0.1780	\$ 0.1756	\$ 0.1710
EXISTING LEAC	\$ 0.1358	\$ 0.1358	\$ 0.1358	\$ 0.1358	\$ 0.1358	\$ 0.1358	\$ 0.1358
WITH UKUDU UNDER-RECOVERY	\$ (1,233,474)	\$ (1,668,132)	\$ 1,209,622	\$ 4,529,443	\$ 5,101,562	\$ 4,397,198	\$ 3,836,256
PRE-UKUDU UNDER-RECOVERY			\$ 9,169,831	\$ 14,379,743	\$ 15,869,421	\$ 14,109,386	\$ 13,135,290

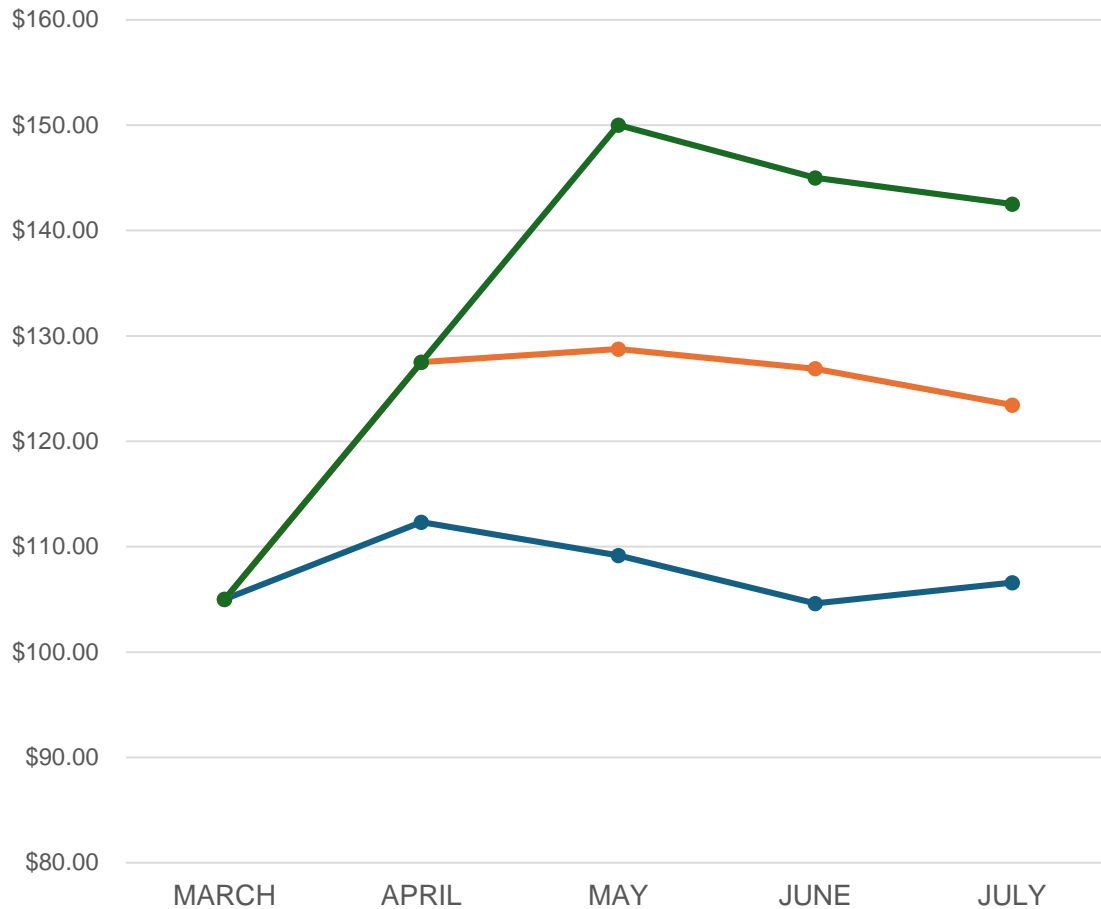
# SCENARIO I: MILD FUEL COST PROJECTIONS (Morgan Stanley)

<i>March 1- July 31</i>	WITH UKUDU	NO UKUDU
<b>Total Under-Recovery:</b>	<b>\$8,103,395</b>	<b>\$49,908,442</b>
<b>Estimated LEAC:</b>	<b>\$ 0.1473</b>	<b>\$ 0.2069</b>
<b>Average Residential Increase:</b> <i>1,000 kWh/mo.</i>	<b>\$ 11.55</b>	<b>\$ 71.12</b>

<i>Scenario I: Mild</i>	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY
ESTIMATED SALES	108,437,264	98,548,362	109,521,490	111,610,084	120,822,088	110,587,288	108,831,585
Barrels Consumed			143,780	146,522	158,616	145,180	142,875
\$/Bbl.	\$ 100.00	\$ 95.00	\$ 105.00	\$ 112.33	\$ 109.16	\$ 104.61	\$ 106.59
Total Fuel Cost			\$ 15,096,947	\$ 16,458,125	\$ 17,314,913	\$ 15,186,697	\$ 15,228,750
ESTIMATED LEAC	\$ 0.1267	\$ 0.1223	\$ 0.1468	\$ 0.1565	\$ 0.1523	\$ 0.1463	\$ 0.1489
EXISTING LEAC	\$ 0.1358	\$ 0.1358	\$ 0.1358	\$ 0.1358	\$ 0.1358	\$ 0.1358	\$ 0.1358
WITH UKUDU UNDER-RECOVERY	\$ (1,233,474)	\$ (1,668,132)	\$ 1,209,622	\$ 2,305,966	\$ 1,994,672	\$ 1,164,229	\$ 1,428,906
PRE-UKUDU UNDER-RECOVERY			\$ 9,169,831	\$ 10,983,887	\$ 11,124,353	\$ 9,171,760	\$ 9,458,610

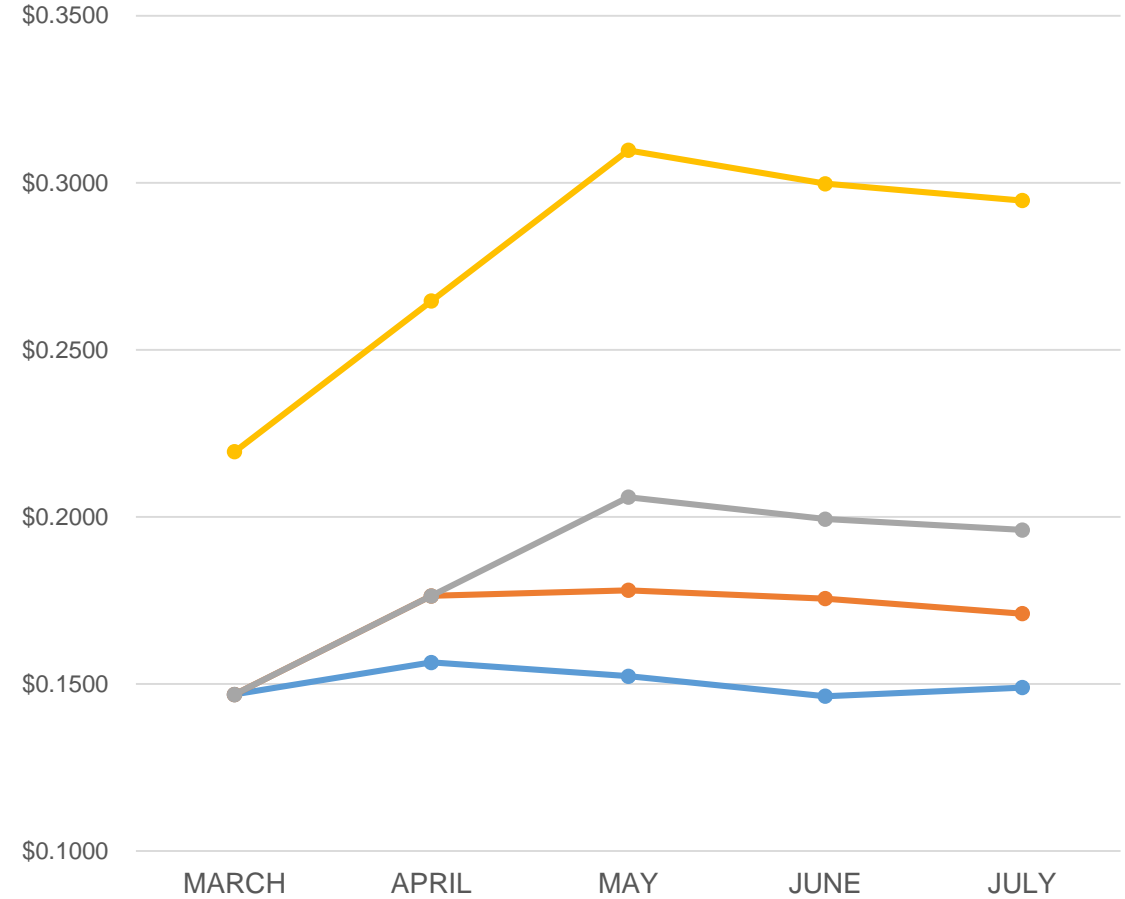
# LEAC AS A FUNCTION OF ULSD FUEL COST

## ULSD FUEL PRICE SCENARIO



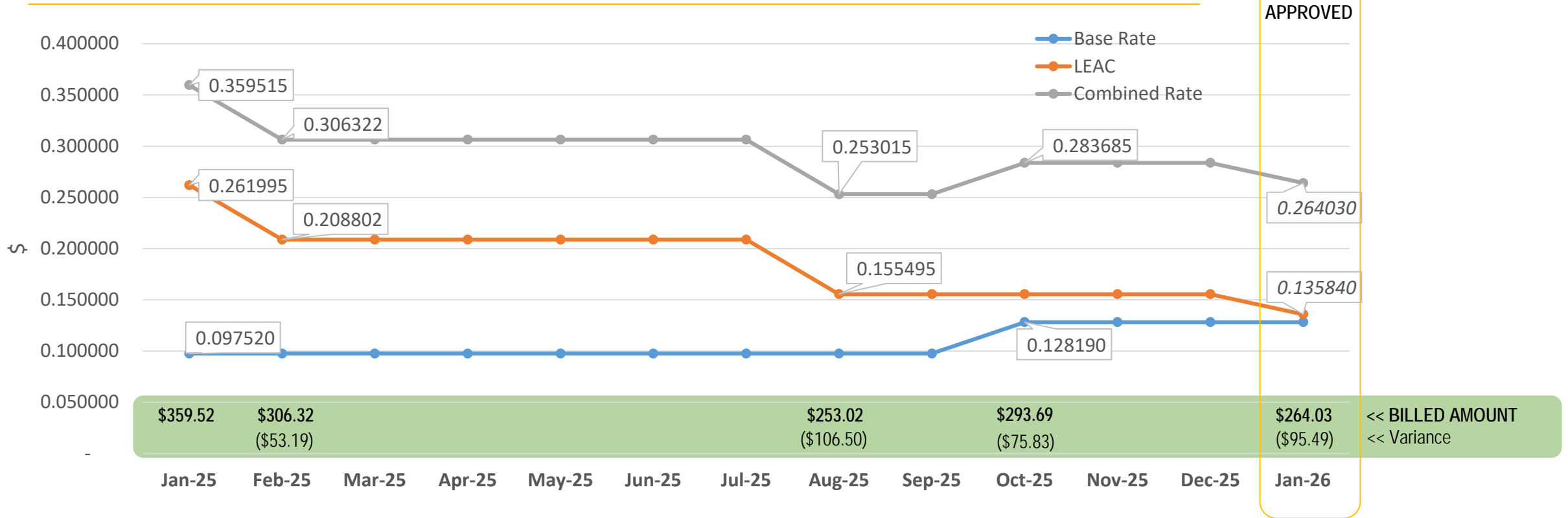
● MILD 
 ● MODERATE 
 ● HIGH (WITH AND PRE-UKUDU) 
 ●

## LEAC \$/kWh



● MILD 
 ● MODERATE 
 ● HIGH 
 ● HIGH:PRE-UKUDU

# Energy Rate: 25% Drop between January 2025 & January 2026



APPROVED

### OVERVIEW

- Effective January 1, 2026, GPA implemented increased base rates approved by the PUC to support infrastructure improvements. The new base rate is **8 cents per kWh for the first 500 kWh**, and **11.5 cents per kWh for usage over 500 kWh**, alongside a \$25 monthly customer charge.

### KEY 2026 RATE DETAILS

- Customer Base Charge:** Increased to \$25 per month (from \$15)
- Base Rate (0-500 kWh):** 8 cents per kWh
- Base Rate (>500 kWh):** 11.5 cents per kWh
- Fuel Charge (LEAC):** Decreased to 13.5 cents per kWh (from 15.5 cents)

### IMPACT ON CUSTOMERS

- Despite the increase in the base rate, a simultaneous reduction in the LEAC means that while base rates rose, the total monthly bill for an average customer using 1,000 kWh will only increase by approximately \$8-\$10. These changes are designed to fund the Ukudu Power Plant and improve grid reliability.



# SUMMARY AND RECOMMENDATION

**ISSUE: Operation Epic Fury geopolitical war between Iran and the USA began on February 28, 2026.**

- What impact has it had and expected to have on LEAC?
- What impact can ratepayers anticipate for this LEAC period of January 1, 2026 through July 31, 2026?
- The rise of fuel oil prices impacts many commodities which impact our ratepayers. How can GPA minimize or avoid increasing energy rates during this difficult financial burden period?

## KEY POINTS:

### Market

On March 2, 2026, ULSD fuel oil prices spiked upwards from \$98.03 per barrel - the average February Guam landed price - to \$193.51 per barrel by March 9, 2026. On March 10, 2026, the cost per barrel declined to \$169.48, but subsequently rose thereafter. As of today, there is still a high uncertainty as to when prices would be heading downward and near pre-war pricing.

### Order Pricing

GPA's most recent order of 250,000 barrels fuel oil arrived on Guam March 3<sup>rd</sup> with an anticipated price of \$100 per barrel. However, pricing was affected by war-related market instability, resulting in an approximately 5% increase to \$105.03 per barrel, as two days of the pricing structure was affected by the conflict.

### Storage

GPA's storage capacity is currently limited at this time until tank repairs and rehabilitation - totaling 340,000 barrels of capacity - are completed by August 2026. Based on available storage capacity, GPA will need to order fuel cargoes of 250kBbls of ULSD in April, May, June and July for this LEAC period.

# SUMMARY AND RECOMMENDATION (continued)

- **The pricing of the fuel delivery in April will determine the first real impact on ratepayers.**
  - GPA contract pricing consist of the average of the 5 days before and 5 days after the Bill of Lading date, excluding weekends and holidays. Fuel delivery typically occurs 7 days after Bill of Lading.
- GPA's current ULSD inventory (approximately 45 days of supply) and is not impacted by the recent price spike. It is the deliveries in the coming months that will determine the future level of the LEAC .
- Historically, substantial spikes in fuel oil prices from geopolitical events, fuel prices have taken approximately 3 to 6 months to return to levels close to those prior to the spike.
- As expected, the operation of the Ukudu 198MW combined cycle power plant is a game-changer and the plant substantially alleviates current fuel prices impacts for ratepayers.

# SUMMARY AND RECOMMENDATION (continued)

The Ukudu Power Plant substantially alleviates LEAC increases!!!

	With Ukudu Operational	Pre-Ukudu	Current Savings %
<b>SCENARIO I: MILD FUEL COST PROJECTIONS</b>			
Total Under-Recovery (March 1 – July 31)	\$ 8,103,395	\$ 49,908,442	
Estimated LEAC	\$ 0.1473	\$ 0.2069	
Average Residential Increase*	\$ 11.51	\$ 71.08	72.1%
Average Cost of Fuel Oil (\$/Bbl.)	\$ 107.54	\$ 120.44	
<b>SCENARIO II: MODERATE FUEL COST PROJECTIONS</b>			
Total Under-Recovery (March 1 – July 31)	\$ 19,074,081	\$ 66,663,671	
Estimated LEAC	\$ 0.1630	\$ 0.2308	
Average Residential Increase*	\$ 27.14	\$ 94.96	58.3%
Average Cost of Fuel Oil (\$/Bbl.)	\$ 122.31	\$ 136.99	
<b>SCENARIO III: HIGH FUEL COST PROJECTIONS</b>			
Total Under-Recovery (March 1 – July 31)	\$ 27,799,600	\$ 79,989,919	
Estimated LEAC	\$ 0.1754	\$ 0.2498	
Average Residential Increase*	\$ 39.58	\$ 113.95	52.9%
Average Cost of Fuel Oil (\$/Bbl.)	\$ 134.00	\$ 150.08	
<b>AVERAGE PERCENTAGE LOWER LEAC WITH UKUDU:</b>			<b>61.1%</b>

\*1,000 kWh per month  
Rate Schedule R



# SUMMARY AND RECOMMENDATION (continued)

## Bill Illustration Rate Schedule R – Residential Scenario I – Mild Fuel Cost Projection

### SCENARIO I: MILD FUEL COST PROJECTION

RATE SCHEDULE R		Current Eff 01-01-2026		With Ukudu Eff 01-01-2026		No Ukudu Eff 12-31-2025		Current Savings %
1,000 kWh		1,000		1,000		1,000		
Monthly Charge	kWh	\$ 25.00	\$ 25.00	\$ 25.00	\$ 25.00	\$ 15.00	\$ 15.00	
Non-Fuel Energy Charge								
First 500 kWh		0.080860	40.43	0.080860	40.43	0.069550	34.78	
Over 500 kWh		0.115400	57.70	0.115400	57.70	0.086870	43.44	
Emergency Water-well charge		0.002790	1.40	0.002790	1.40	0.002790	1.40	
Self-Insurance Charge		0.002900	-	0.002900	-	0.002900	-	
Working Capital Fund Surcharge		0.000000	-	0.000000	-	0.000000	-	
Total Electric Charge before Fuel Recovery Charges			\$ 124.53		\$ 124.53		\$ 94.62	
Fuel Recovery Charge (LEAC)		<b>0.135840</b>	\$ <b>135.84</b>	<b>0.147348</b>	\$ <b>147.35</b>	<b>0.206923</b>	\$ <b>206.92</b>	
Total Electric Charge					\$ <b>271.88</b>		\$ <b>301.54</b>	
% Increase/(Decrease) in Total Bill					<b>4.42 %</b>		<b>15.81 %</b>	

Average Residential Bill Increase:

\$ **11.51**

\$ **41.17**

(72.05) %

# SUMMARY AND RECOMMENDATION (continued)

## Bill Illustration Rate Schedule R – Residential *Scenario II – Moderate Fuel Cost Projection*

### SCENARIO II: MODERATE FUEL COST PROJECTION

RATE SCHEDULE R	Current Eff 01-01-2026		With Ukudu Eff 01-01-2026		No Ukudu Eff 12-31-2025		Current Savings %
1,000 kWh		1,000		1,000		1,000	
Monthly Charge	\$ 25.00	\$ 25.00	\$ 25.00	\$ 25.00	\$ 15.00	\$ 15.00	
Non-Fuel Energy Charge							
First 500 kWh	0.080860	40.43	0.080860	40.43	0.069550	34.78	
Over 500 kWh	0.115400	57.70	0.115400	57.70	0.086870	43.44	
Emergency Water-well charge	0.002790	1.40	0.002790	1.40	0.002790	1.40	
Self-Insurance Charge	0.002900	-	0.002900	-	0.002900	-	
Working Capital Fund Surcharge	0.000000	-	0.000000	-	0.000000	-	
Total Electric Charge before Fuel Recovery Charges		\$ 124.53		\$ 124.53		\$ 94.62	
Fuel Recovery Charge (LEAC)	<b>0.135840</b>	<b>\$ 135.84</b>	<b>0.162982</b>	<b>\$ 162.98</b>	<b>0.230801</b>	<b>\$ 230.80</b>	
Total Electric Charge				<b>\$ 287.51</b>		<b>\$ 325.42</b>	
% Increase/(Decrease) in Total Bill				<b>10.42 %</b>		<b>24.98 %</b>	

**Average Residential Bill Increase:**

**\$ 27.14**

**\$ 65.05**

**(58.28) %**

# SUMMARY AND RECOMMENDATION (continued)

## Bill Illustration Rate Schedule R – Residential Scenario III – High Fuel Cost Projection

### SCENARIO III: HIGH FUEL COST PROJECTION

RATE SCHEDULE R		Current Eff 01-01-2026		With Ukudu Eff 01-01-2026		No Ukudu Eff 12-31-2025		Current Savings %
1,000 kWh	kWh		1,000		1,000		1,000	
Monthly Charge		\$ 25.00	\$ 25.00	\$ 25.00	\$ 25.00	\$ 15.00	\$ 15.00	
Non-Fuel Energy Charge								
First 500 kWh		0.080860	40.43	0.080860	40.43	0.069550	34.78	
Over 500 kWh		0.115400	57.70	0.115400	57.70	0.086870	43.44	
Emergency Water-well charge		0.002790	1.40	0.002790	1.40	0.002790	1.40	
Self-Insurance Charge		0.002900	-	0.002900	-	0.002900	-	
Working Capital Fund Surcharge		0.000000	-	0.000000	-	0.000000	-	
Total Electric Charge before Fuel Recovery Charges			\$ 124.53		\$ 124.53		\$ 94.62	
Fuel Recovery Charge (LEAC)		<b>0.135840</b>	<b>\$ 135.84</b>	<b>0.175417</b>	<b>\$ 175.42</b>	<b>0.249792</b>	<b>\$ 249.79</b>	
Total Electric Charge					<b>\$ 299.95</b>		<b>\$ 344.41</b>	
% Increase/(Decrease) in Total Bill					<b>15.58 %</b>		<b>32.28 %</b>	

Average Residential Bill Increase:

**\$ 39.58**

**\$ 84.04**

**(52.91) %**

# SUMMARY AND RECOMMENDATION (continued)

- As in the past, **GPA recommends maintaining the LEAC at current level, from now thru July 31<sup>st</sup>.**
  - Should fuel prices become astronomically high and GPA does not have adequate cash reserves to purchase fuel, GPA will seek ratepayer assistance through an interim adjustment of the LEAC. At this time, GPA does not anticipate that such action will be necessary.
- The additional cash requirement for fuel purchases based on the three price scenarios is illustrated below. GPA may be able to sustain fuel purchases without increasing LEAC during this period. GPA may request to release a portion of the self-insurance funds, if necessary.

INCREASED CARGO COST <i>VERSUS MARCH 2026</i>					VARIANCE
MILD	\$ 3,081,250	\$ 2,290,625	\$ 1,151,563	\$ 1,647,031	<b>\$ 8,170,469</b>
MODERATE	\$ 6,875,000	\$ 7,187,500	\$ 6,718,750	\$ 5,859,375	<b>\$ 26,640,625</b>
HIGH	\$ 6,875,000	\$ 12,500,000	\$ 11,250,000	\$ 10,625,000	<b>\$ 41,250,000</b>

# LD Earmarked to Mitigate Under-Recovery

## LD Summary:

Month	Payment Date		Amount with Interest	Date Received
October LD	March 5, 2026	\$	7,521,177.53	3/5/2025
November LD	March 25, 2026	\$	7,271,901.37	Due March 25, 2026
December LD	March 25, 2026	\$	5,787,695.34	Due March 25, 2026
		\$	<u>20,580,774.25</u>	

## LEAC Under-recovery

			Month Ending
Oct-26		\$	12,574,227
Nov-26		\$	18,811,631
Dec-26		\$	22,326,420

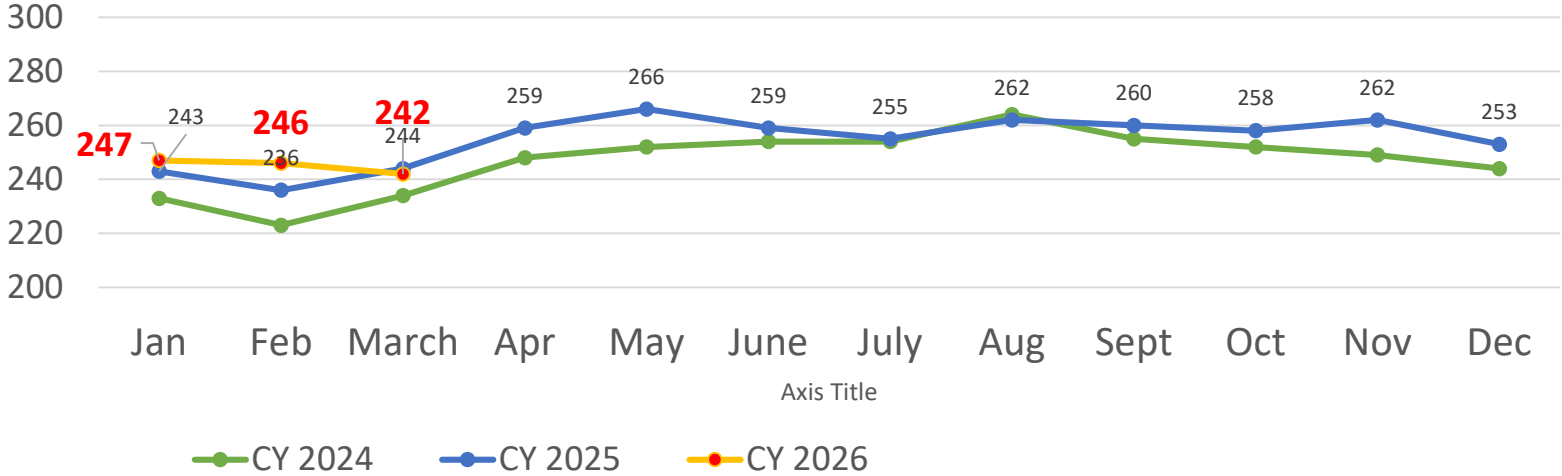
<b>All LD Payments Applied</b>	<b>\$</b>	<b>20,580,774.25</b>
<b>Under-Recovery Balance</b>	<b>\$</b>	<b>1,745,645.85</b>

# GM REPORT

# General Manager's Report

**Reserve Margin Forecast for April 2026:**  
Targeted Available Capacity: 439MW  
Projected Demand: 259MW  
Total Reserves: 180MW

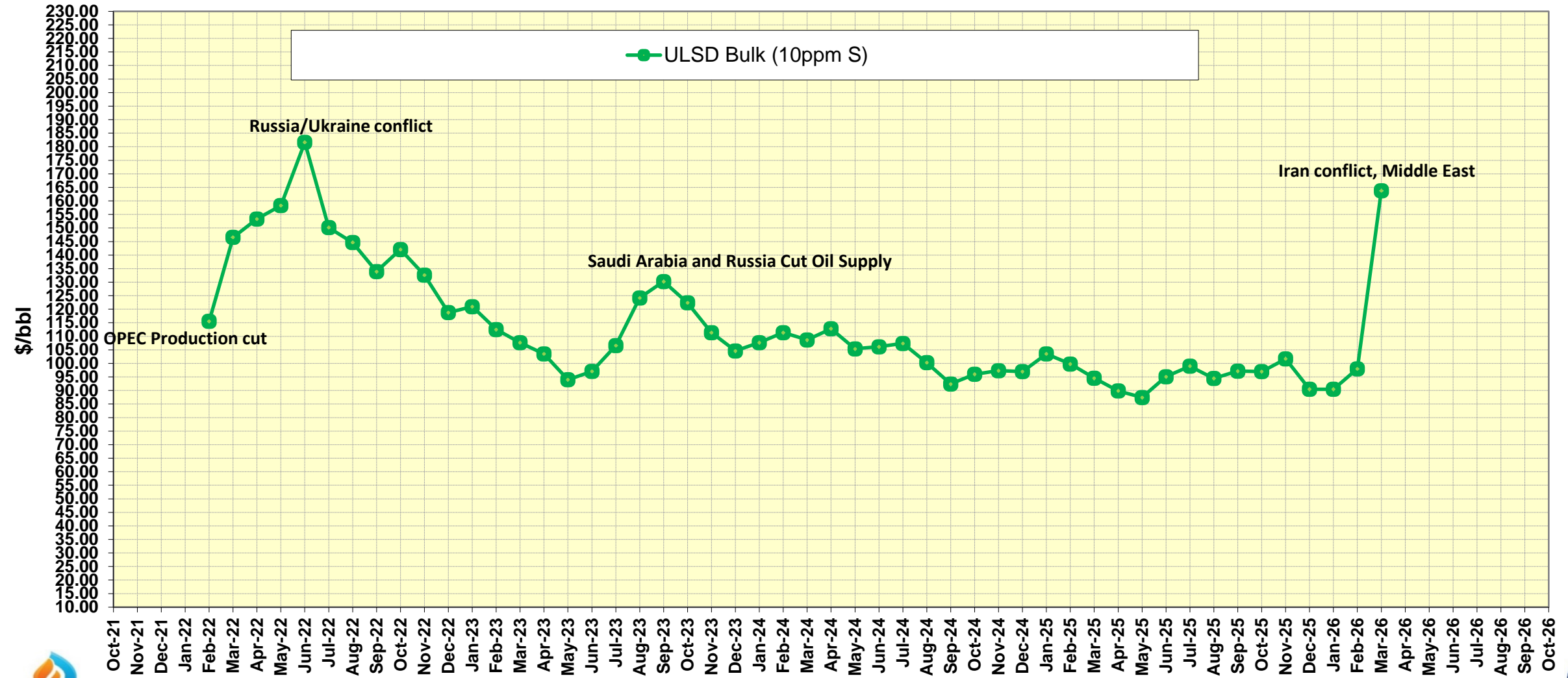
## MONTHLY PEAK DEMAND THRU March 12, 2026



# General Manager's Report

GPA Fuel Landed Cost (per barrel as of March 13, 2026) **USLD Bulk \$163.75**

Fuel Prices (Landed Cost) - Progressive Chart



# General Manager's Report

## DSM Online Report – February 2026

### ONLINE COUNTS

Month	ALL			COMMERCIAL			RESIDENTIAL		
	Applications	Equipment	Rebates	Applications	Equipment	Rebates	Applications	Equipment	Rebates
FY-2022*	696	983	\$ 196,075	7	12	\$ 1,950	689	971	\$ 194,125
FY-2023	5,721	8,007	\$ 1,621,850	67	101	\$ 19,350	5,654	7,906	\$ 1,602,500
FY-2024	5,304	7,494	\$ 1,522,600	81	116	\$ 34,400	5,223	7,378	\$ 1,488,200
FY-2025	5,525	7,673	\$ 1,555,100	72	105	\$ 27,400	5,453	7,568	\$ 1,527,700
Oct-25	437	590	\$ 117,850	8	10	\$ 1,850	429	580	\$ 116,000
Nov-25	402	519	\$ 105,075	7	11	\$ 1,450	395	508	\$ 103,625
Dec-25	466	589	\$ 115,850	5	5	\$ 1,150	461	584	\$ 114,700
Jan-26	482	653	\$ 134,025	6	7	\$ 1,150	476	646	\$ 132,875
Feb-26	368	492	\$ 98,975	8	14	\$ 2,250	360	478	\$ 96,725
Mar-26									
Apr-26									
May-26									
Jun-26									
Jul-26									
Aug-26									
Sep-26									
<b>TOTAL</b>	<b>19,401</b>	<b>27,000</b>	<b>\$ 5,467,400</b>	<b>261</b>	<b>381</b>	<b>\$ 90,950</b>	<b>19,140</b>	<b>26,619</b>	<b>\$ 5,376,450</b>
<b>Monthly Averages (FY25)</b>	<b>460.42</b>	<b>639</b>	<b>\$ 129,592</b>	<b>6</b>	<b>9</b>	<b>\$ 2,283</b>	<b>454</b>	<b>631</b>	<b>127,308</b>



\* DSM Online went live on 8/17/22. FY2022 Figures are from 8/17/2022 to 9/30/2022 only. Large Commercial, Government, Prepaid, and Inactive accounts are still tracked and processed manually. 24 Paper applications are NOT INCLUDED with these counts. Includes denied and pending applications.

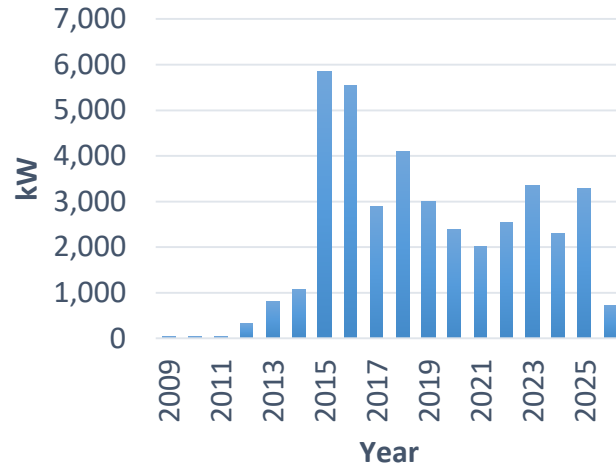


# General Manager's Report

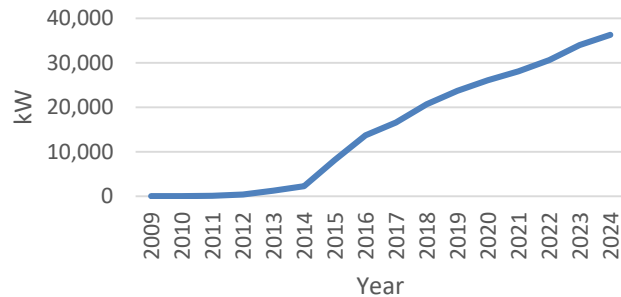
## Net Metering – February 2026

Installed kW by Year		
Year	Total	Cumulative
2009	39	39
2010	39	79
2011	42	120
2012	335	455
2013	803	1,258
2014	1,067	2,325
2015	5,843	8,168
2016	5,541	13,709
2017	2,887	16,596
2018	4,096	20,692
2019	3,005	23,697
2020	2,380	26,077
2021	2,017	28,094
2022	2,549	30,643
2023	3,362	34,005
2024	2,303	36,308
2025	3,286	39,594
2026	732	
<b>Grand Total</b>	<b>40,326</b>	

### Yearly Installed kW

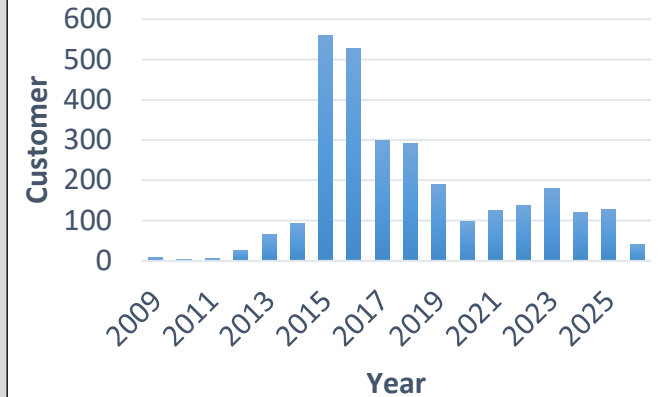


### Cumulative Installed kW

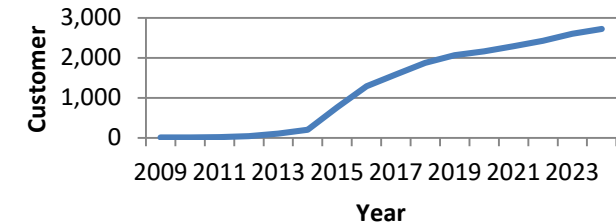


Customer Count by Year		
Year	Total	Cumulative
2009	7	7
2010	2	9
2011	6	15
2012	26	41
2013	65	106
2014	93	199
2015	560	759
2016	528	1,287
2017	298	1,585
2018	291	1,876
2019	190	2,066
2020	97	2,163
2021	125	2,288
2022	138	2,426
2023	179	2,605
2024	121	2,726
2025	126	2,852
2026	41	
<b>Grand Total</b>	<b>2,893</b>	

### Yearly Connected Customer Count



### Cumulative Connected Customer Count



# General Manager's Report

## PUC Update

### Dockets heard and passed for the months of February 2026:

- Docket No. 26-05: Notice to the Public Utilities Commission Relative to Approval to Increase the Limit to the Repair and Overhaul of the Navy-Owned Orote Power Plant
- Docket No. 26-07: Petition of GPA to Approve Price Increase and 2-Year Extension of the Supreme Group Guam LLC Performance Management Contract

### Dockets to be heard for the month of March 2026:

- Docket No. 26-08: Petition of GPA for Approval and Authorization to Solicit Casualty Insurance
- Docket No. 26-09: Petition of GPA to Approve of Performance Management Contract for Combustion Turbine Power Plants

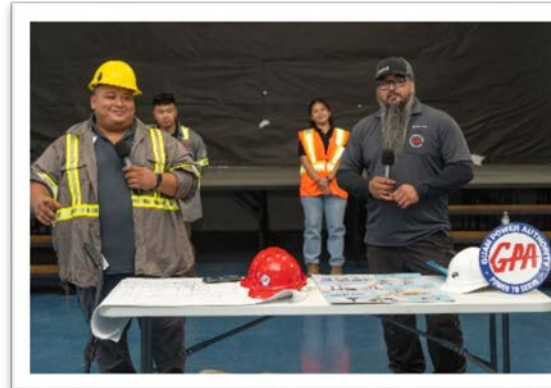
### Pending Dockets:

- Docket No. 24-03: Petition to Review 12 GCA § 8502(c)(2)(B) Relative to Net Metering – this docket will not be heard until further notice
- Docket No. 26-06: Petition of GPA to Approve the Funding of Expanded Demand Side Initiatives Through Energy Sense Account - PUC Request for Information

# General Manager's Report

## Customer Engagement & Community Outreach: Inalåhan Elementary School Career Day

- GPA Personnel from T&D, Engineering, Generation, and Communications participated in Inalåhan Elementary School's Career Day Event which took place on **Thursday, February 5, 2026**.
- GPA Communications Office shared various careers, internship and apprenticeship programs available at GPA. This was followed by a presentation from Engineering who showcased tools and materials used by engineers, explained different engineering fields, and engaged students with a fun and interactive Q&A. To close the indoor presentation, the Generation team provided students with insight into careers in Generation, discussed their job-related safety personal protective equipment (PPE) and gave students the opportunity to see and handle the PPE gear firsthand. The team also explained how power is generated at the power plants.
- During the second half of the presentation which was held outdoors, T&D linemen explained to students the various tools and PPE they use on the job and emphasized the importance of electrical safety. Students also watched with excitement as the linemen demonstrated how bucket trucks are used to safely ascend to elevated heights when working on power lines.



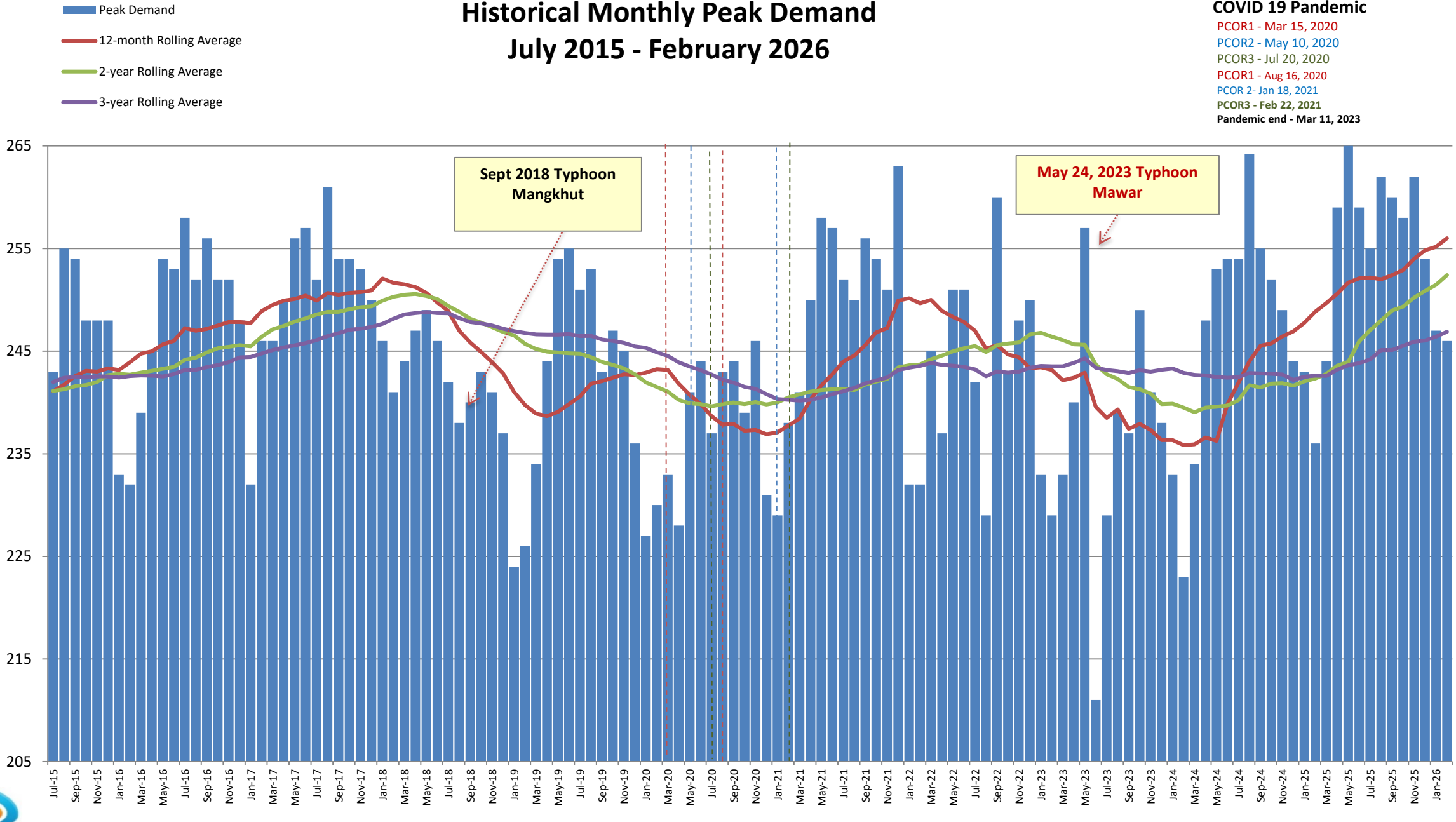
# Generation KPIs

## February 2026

# Historical Monthly Peak Demand July 2015 - February 2026

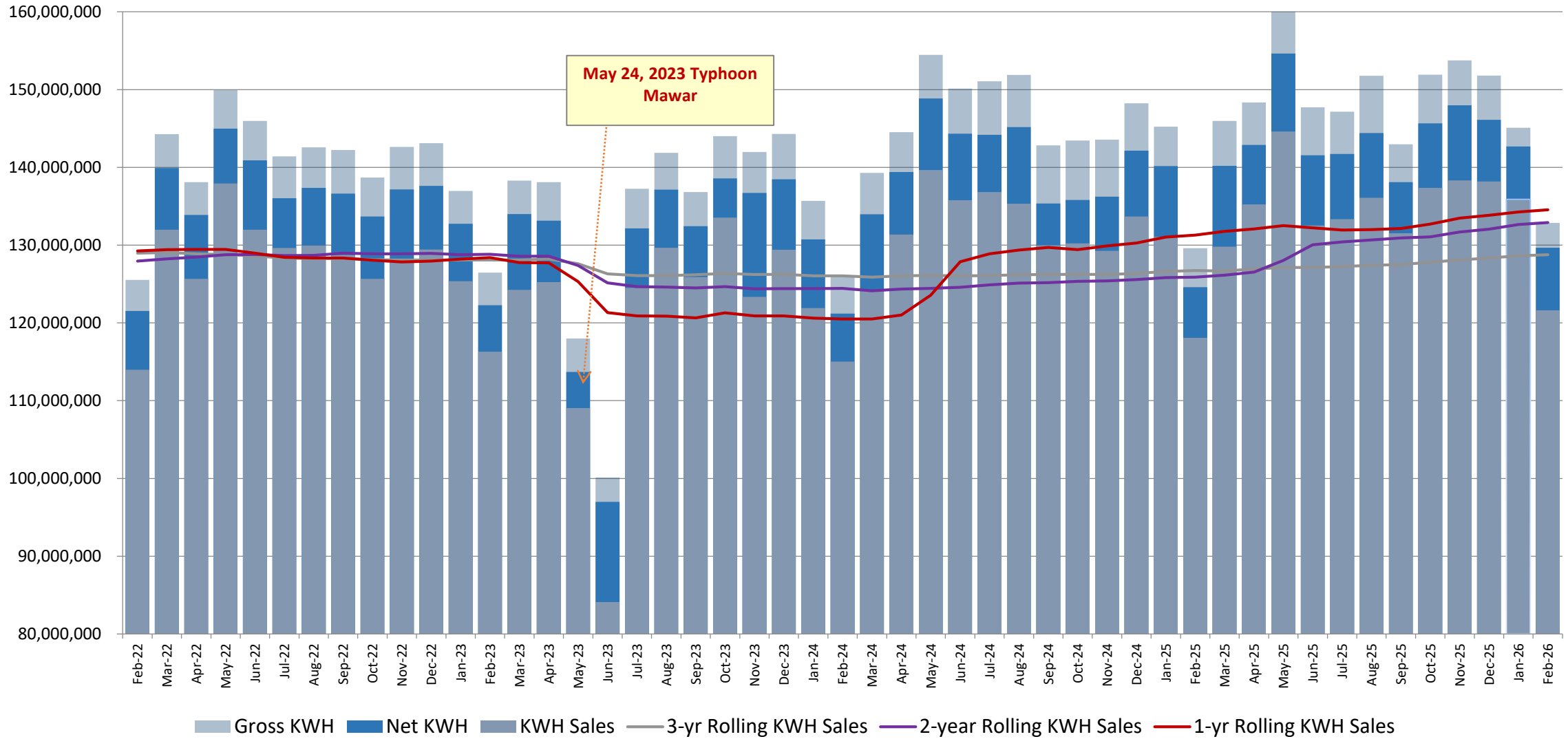
## COVID 19 Pandemic

- PCOR1 - Mar 15, 2020
- PCOR2 - May 10, 2020
- PCOR3 - Jul 20, 2020
- PCOR1 - Aug 16, 2020
- PCOR2 - Jan 18, 2021
- PCOR3 - Feb 22, 2021
- Pandemic end - Mar 11, 2023



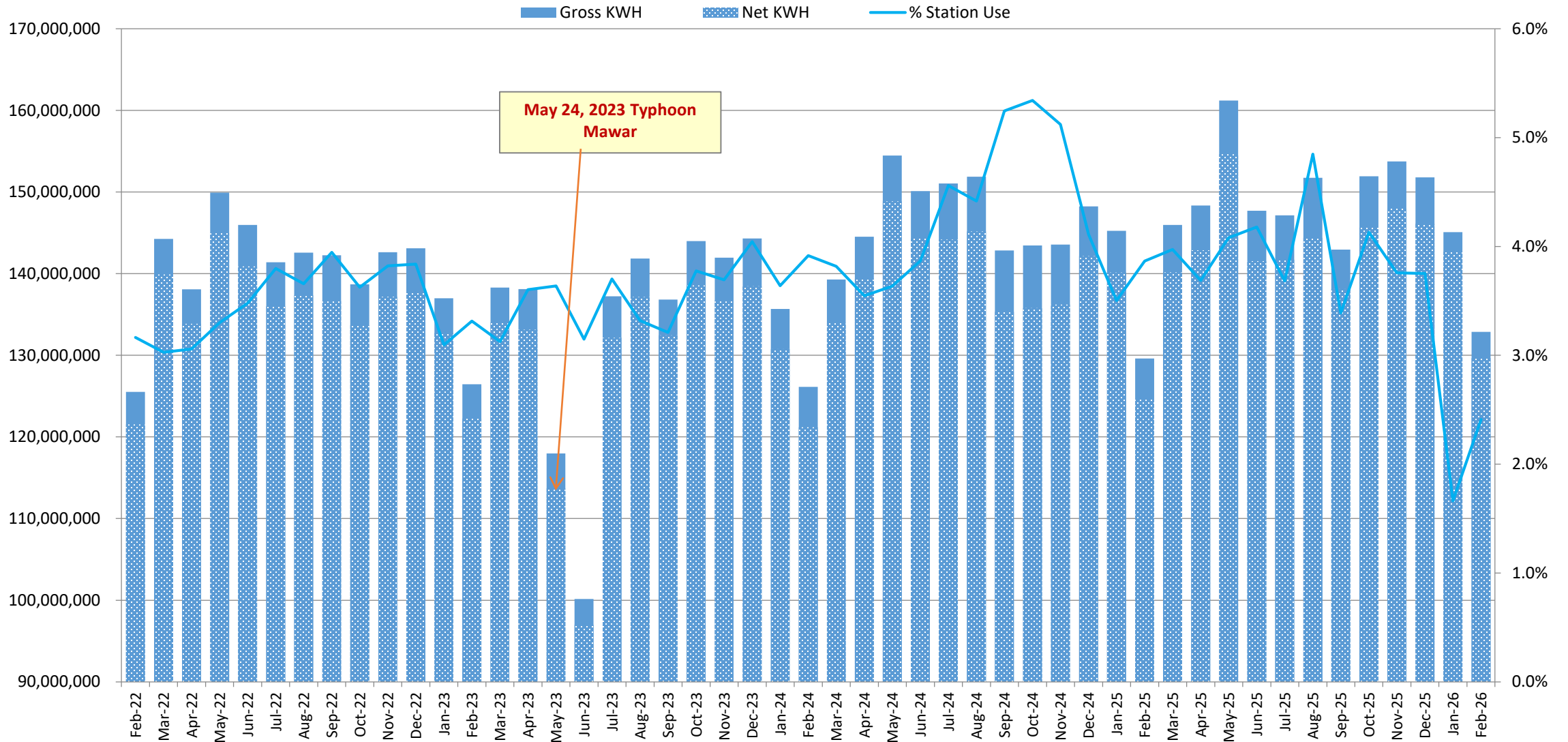
# Historical KWH Sales February 2022 - February 2026

**COVID 19 Pandemic**  
Pandemic end - Mar 11, 2023

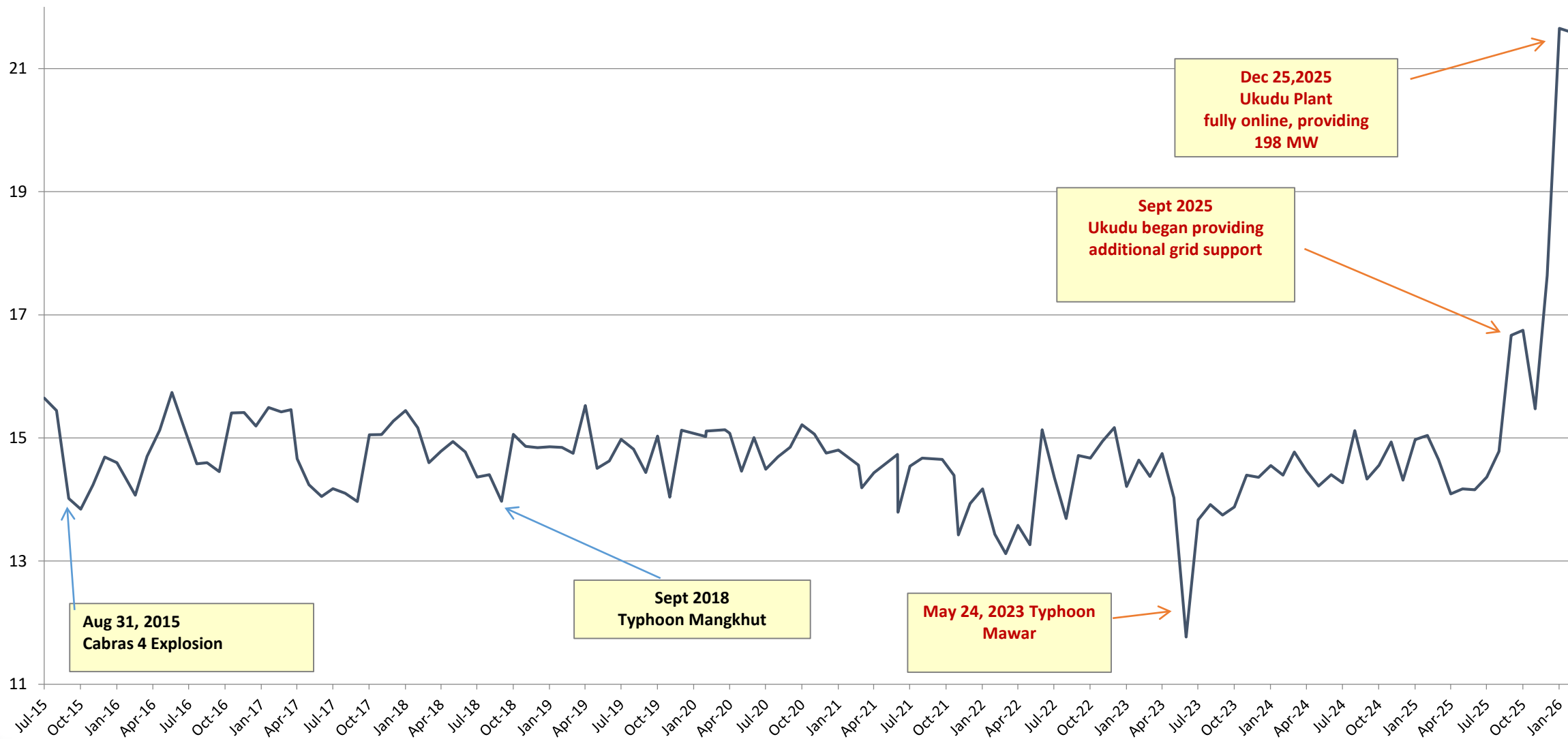


# Gross and Net Generation (KWH) February 2022 - February 2026

**COVID 19 Pandemic**  
Pandemic end - Mar 11, 2023



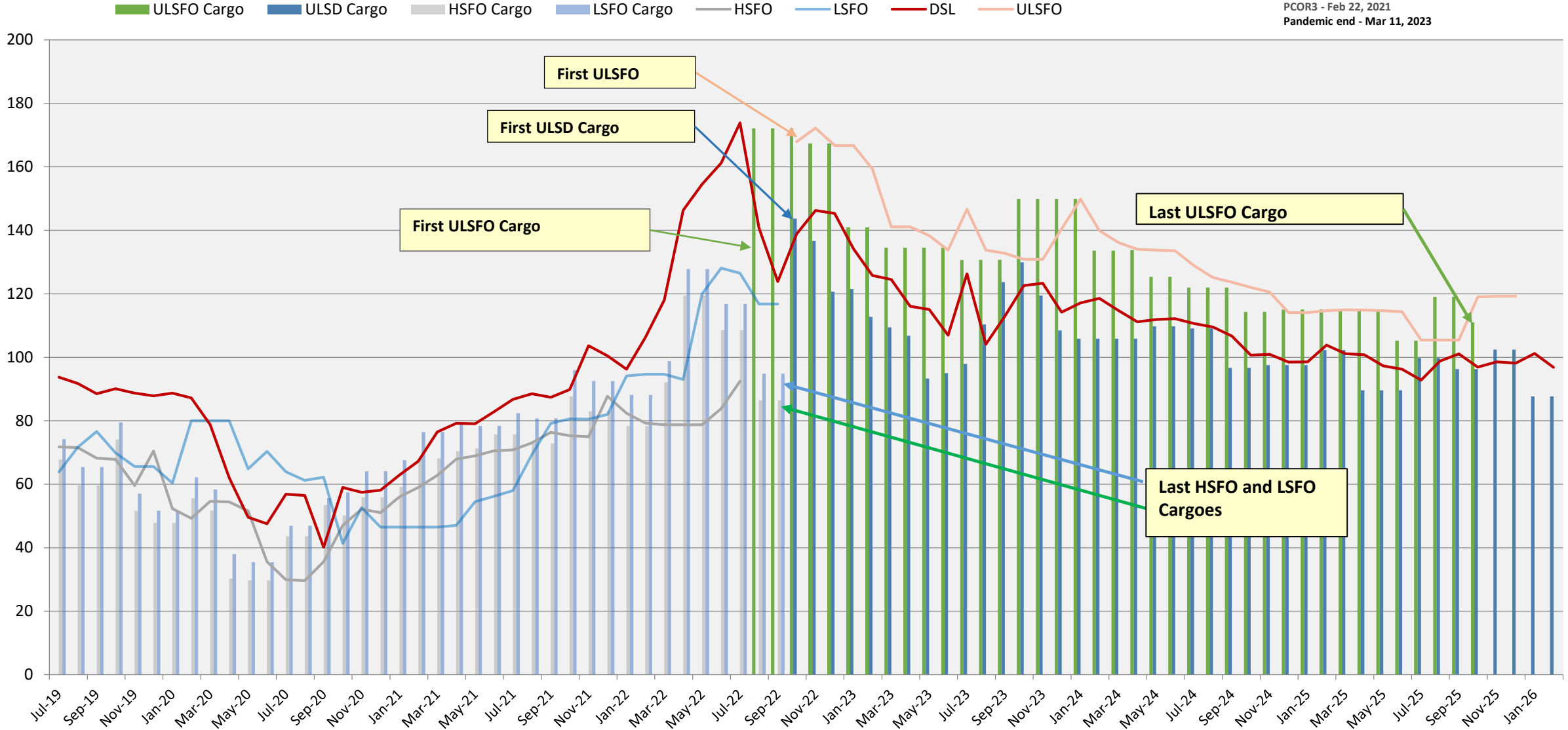
# SYSTEM GROSS HEAT RATE (KWH/Gal) July 2015 - February 2026



# Fuel Cargo and Fuel Consumption Costs (\$/bbl) July 2019 - February 2026

COVID 19 Pandemic

- PCOR1 - Mar 15, 2020
- PCOR2 - May 10, 2020
- PCOR3 - Jul 20, 2020
- PCOR1 - Aug 16, 2020
- PCOR 2- Jan 18, 2021
- PCOR3 - Feb 22, 2021
- Pandemic end - Mar 11, 2023



# ISSUES FOR DECISION

# GPA Resolution FY2026-09

## Authorizing the Guam Power Authority to Amend the Energy Conversion Agreement (ECA) for Energy Services and Other Items Under Negotiation

### What is the project's objective? Is it necessary and urgent?

The objective is to request CCU and PUC approval to:

1. Increase the limit to pay for Additional Energy Services under the ECA by an additional \$5.2 million; and
2. To amend the ECA, as needed, to account for Additional Energy Services and other negotiation items regarding the Ukudu Power Plant.

### Where is the location?

Ukudu Power Plant

### How much will it cost?

\$5.2 million for services rendered and negotiated items.

### When will it be completed?

March 2026

### What is its funding source?

Revenue funded

### The RFP/BID responses:

N/A

# GPA Resolution FY2026-14

## Relative to the Amendment of the Classification Standard of the Guam Power Authority Assistant General Manager – Operations Position

### **What is the project's objective? Is it necessary and urgent?**

To align the position's qualification standard with the Authority's evolving organizational model and operational priorities, strengthen succession planning flexibility, broaden the pool of qualified candidates, and reinforce a leadership framework that supports organizational stability, continuity, and long-term operational effectiveness.

### **Where is the location?**

N/A

### **How much will it cost?**

N/A

### **When will it be completed?**

After CCU approval and no earlier than 180 days after filing with Guam Legislature.

### **What is its funding source?**

N/A

# GPA Resolution FY2026-15

## Relative to the Recognition of Service and Fair Transition of Cabras 1&2 Power Plant Employees

### **What is the project's objective? Is it necessary and urgent?**

This resolution formally recognizes the dedicated service of employees who supported the Cabras No. 1 and No. 2 Power Plants. It also authorizes the General Manager to implement workforce transition measures for the approximately twenty-five (25) affected employees, including internal placement opportunities and salary retention when reassigned to lower pay grade positions within the Generation Division.

These measures are intended to support a fair and orderly transition for affected employees while maintaining operational continuity and system reliability for the Authority.

### **Where is the location?**

N/A

### **How much will it cost?**

N/A

### **When will it be completed?**

Upon approval of the CCU

### **What is its funding source?**

N/A

# GPA Resolution FY2026-15

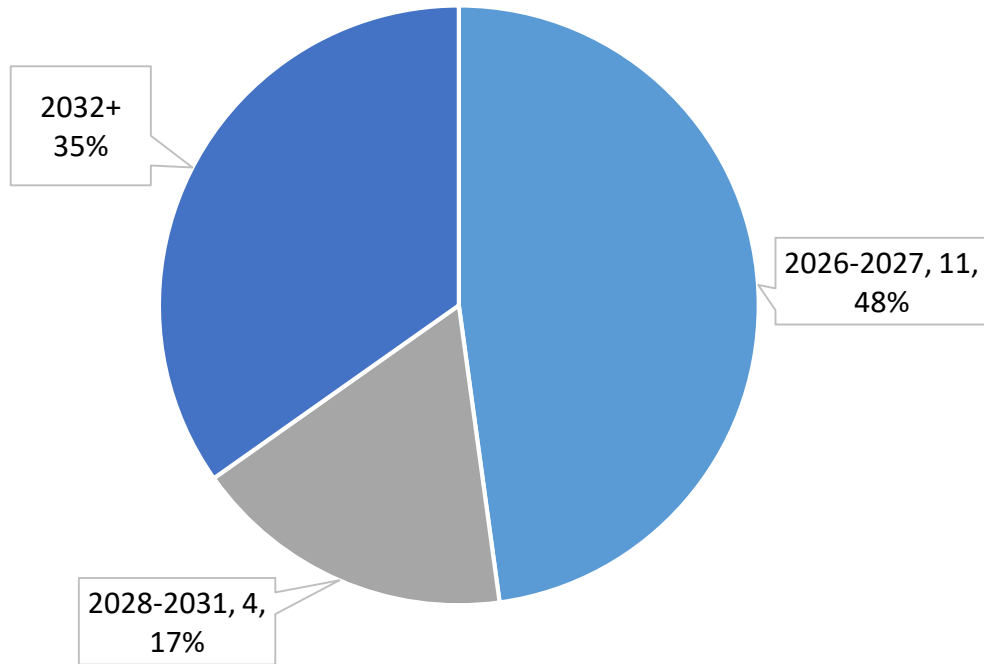
## Relative to the Recognition of Service and Fair Transition of Employees Resulting from the Retirement of Cabras 1 & 2 Power Plants

Affected Positions Assigned to Cabras 1 & 2:	Positions Both Affected by Cabras 1 & 2 Retirement AND Currently Announced In-House Opportunities:	Additional In-House Job Announcements:
Plant Operator I	Plant Maintenance Mechanic II	Plant Operator/Maintenance Worker II
Plant Operator II	Plant Maintenance Welder III	Plant Operator/Maintenance Leader
Control Operator	Plant Electrician Leader	Plant Operator/Maintenance Supervisor
Plant Water Technician	Plant Instrument Technician Leader	Plant Maintenance Mechanic Leader
Plant Electrician/Instrument Maintenance Supervisor	Plant Maintenance Supervisor	Plant Maintenance Welder II
Plant Shift Supervisor	Assistant Plant Superintendent	Plant Electrician II
		Plant Instrument Technician II

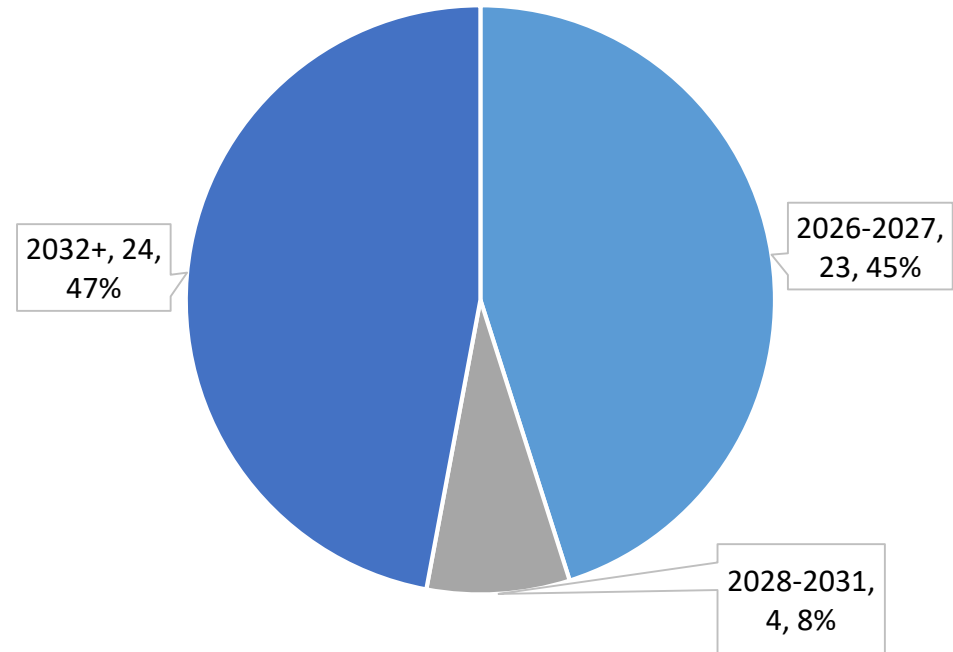
# GPA Resolution FY2026-15

## Relative to the Recognition of Service and Fair Transition of Employees Resulting from the Retirement of Cabras 1 & 2 Power Plants

Cabras 1&2 Retirement Eligibility



Generation Div Retirement Eligibility (excluding Cabras)



Generation Division: 56.8% eligible to retire within 5 years

**Pay Example:** An employee currently serving as a **Control Operator** is reassigned to a **Plant Operator/Maintenance Leader** position, resulting in a **demotion in classification**.

**Salary Ranges:**

**Control Operator**

MIN			MAX		
Base Salary	Hourly	PGS	Base Salary	Hourly	PGS
\$ 85,834.94	\$ 41.24	L04B	\$ 89,320.19	\$ 42.94	L05B

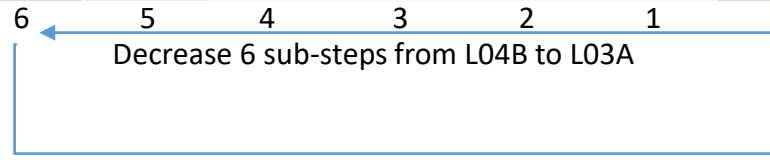
**Plant Operator Maintenance Leader**

MIN			MAX		
Base Salary	Hourly	PGS	Base Salary	Hourly	PGS
\$ 73,395.49	\$ 35.29	K02B	\$ 76,375.64	\$ 36.72	K03B

**Current Practice (via CCU Resolution 2012-049)**

PAY GRADE	C	Step 3			Step 4			B
		D	A	B	C	D	A	
L	80,059.80	80,860.40	81,669.00	82,485.69	83,310.55	84,143.66	84,985.09	85,834.94
	38.49	38.88	39.26	39.66	40.05	40.45	40.86	41.27

Employee current pay (L04B)



**Slotted Pay**

Employee is slotted closest to on the low side of pay grade K. This is the employee's new pay slotting ( K04C)

PAY GRADE	Step 4		C	Step 5	
	A	B		D	A
K	78,689.90	79,476.80	80,271.57	81,074.28	81,885.03
	37.83	38.21	38.59	38.98	39.37

**Pay Retention Recommendation:**

Pay Grade	B
L	85,834.94
	41.27

Employee current pay (L04B)

PAY GRADE	D	Step 6		C	D	Step 7	
		A	B			A	A
K	84,366.22	85,209.89	86,061.99	86,922.61	87,791.83	88,669.75	
	40.56	40.97	41.38	41.79	42.21	42.63	

**Slotted Pay**

Employee is slotted closest to not less than on pay grade K.



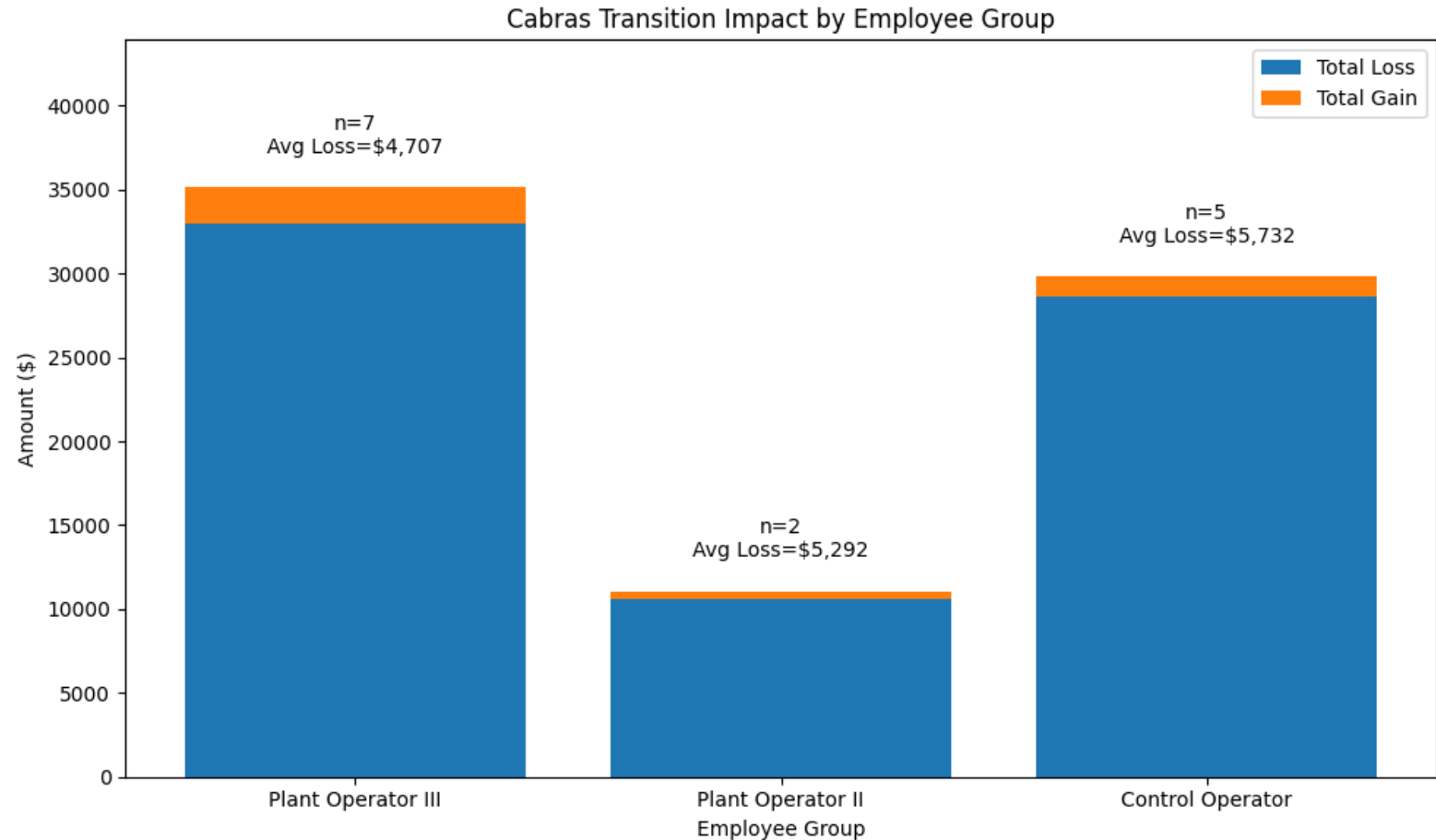
# GPA Resolution FY2026-15

## Relative to the Recognition of Service and Fair Transition of Employees Resulting from the Retirement of Cabras 1 & 2 Power Plants

### Financial Impact

This chart illustrates the financial impact of the Cabras Units 1 & 2 workforce transition across key employee groups. Of the 25 affected employees, 14 are represented, with Plant Operator III (7) comprising the largest group, followed by Control Operators (5) and Plant Operator II (2), if transitioned to a comparable position

The analysis shows a total impact of approximately \$72,197 in losses compared to \$3,837 in gains, resulting in a net negative effect. On average, employees experience a loss of about \$5,157, with minimal gains of \$274 per employee.



# GPA Resolution FY2026-15

## Relative to the Recognition of Service and Fair Transition of Employees Resulting from the Retirement of Cabras 1 & 2 Power Plants

### Merit Based Placement

*Supports employee choice, cross-training, and operational continuity.*

#### Step 1: Cross Training/ Interim Temporary Assignment (on-going)

- Employee placed in an interim assignment for career exploration and cross-training
- Exposure to Operations & Maintenance and other eligible pathways

#### Step 2: Expression of Interest (on-going)

- Employee applies for identified positions; OR
- Employee elects not to apply (proceed to Step 3B)

#### Step 3: Merit-Based Interviews to be Conducted

- Interviews conducted using eligibility list criteria
- Placement determined based on merit, qualifications, and position availability

#### Step 3B: Alternative Pathways (If Employee Does Not Apply)

- *GM placement to other operational needs*
- *Employee-driven pursuit of placement opportunities outside of Generation based on operational need*

#### Step 4: Permanent Placement

- Employee transitions to a permanent role following decommissioning

# GPA Resolution FY2026-15

Relative to the Recognition of Service and Fair Transition of Employees Resulting from the Retirement of Cabras 1 & 2 Power Plants

## In-House Training/Reskilling Program

Establish a voluntary reskilling pathway for affected Generation personnel to transition into operational and maintenance roles, supported by structured and documented on-the-job training and applicable academic requirements.

Where Generation needs are limited, reskilling into non-Generation roles to be considered.

### Additional Development Opportunities

- Apprenticeship-like Programs
- Targeted Boot Camps
- Job Shadowing Assignments
- Mentorship Programs

## PHASES

