CCU Regular Monthly Meeting

GPA Presentation to:

Consolidated Commission on Utilities

October 6, 2026

ISSUES FOR DECISION

GPA Resolution FY2027-01

Relative to Authorize the Management of the Guam Power Authority to Award Line of Credit Facility for Fuel Purchases to Coast360 Federal Credit Union

What is the project's objective? Is it necessary and urgent?

The escalation of the Iran conflict and closure of the Strait of Hormuz in March 2026 caused significant oil supply disruptions, driving crude prices to nearly $300 per barrel. As a result, GPA's fuel shipment costs increased from approximately $25 million to an estimated $60 million, creating immediate liquidity pressure.

Pursuant to 12 GCA § 8241, the Authority may enter into short-term borrowing agreements of up to five years. The CCU authorized GPA management to establish a fuel-only Line of Credit of up to $100 million, which the PUC subsequently reduced to $70 million.

Accordingly, GEDA, on behalf of GPA, issued RFP-26-003 for a revolving credit facility of up to $70 million, with a three-year initial term and two optional one-year extensions. Three proposals were received by the September 16, 2026 deadline, and all three proponents were selected to collectively provide the $70 million facility.

Coast360 Federal Credit Union is one of the three selected proponents.

Where is the location?

Guam Power Authority

CONTINUED ON NEXT SLIDE

GPA Resolution FY2027-01 *continued*

Relative to Authorize the Management of the Guam Power Authority to Award Line of Credit Facility for Fuel Purchases to Coast360 Federal Credit Union

How much will it cost?

Coast360 Federal Credit Union has proposed the following terms and conditions:

Facility Amount:	$10,000,000
Facility Type:	Revolving Line of Credit
Facility Fee:	Not to exceed 1 % of the committed facility amount
Facility Terms:	3 years, with up to 2 optional one-year extensions by written mutual agreement
Interest Rate:	Not to exceed the applicable Prime Rate plus 1%

GPA Resolution FY2027-02

Relative to Authorize the Management of the Guam Power Authority to Award Line of Credit Facility for Fuel Purchases to Bank of America

What is the project's objective? Is it necessary and urgent?

The escalation of the Iran conflict and closure of the Strait of Hormuz in March 2026 caused significant oil supply disruptions, driving crude prices to nearly $300 per barrel. As a result, GPA's fuel shipment costs increased from approximately $25 million to an estimated $60 million, creating immediate liquidity pressure.

Pursuant to 12 GCA § 8241, the Authority may enter into short-term borrowing agreements of up to five years. The CCU authorized GPA management to establish a fuel-only Line of Credit of up to $100 million, which the PUC subsequently reduced to $70 million.

Accordingly, GEDA, on behalf of GPA, issued RFP-26-003 for a revolving credit facility of up to $70 million, with a three-year initial term and two optional one-year extensions. Three proposals were received by the September 16, 2026 deadline, and all three proponents were selected to collectively provide the $70 million facility.

Bank of America is one of the three selected proponents.

Where is the location?

Guam Power Authority

CONTINUED ON NEXT SLIDE

GPA Resolution FY2027-02 *continued*

Relative to Authorize the Management of the Guam Power Authority to Award Line of Credit Facility for Fuel Purchases to Bank of America

How much will it cost?

Bank of America has proposed the following terms and conditions:

Facility Amount:	$22,500,000
Facility Type:	Floating Rate Term Loan
Facility Fee:	$57,500 (estimated closing fees) No commitment fee
Facility Terms:	1-time draw maturing in 364 days from closing Future term loans subject to notification and mutual agreement
Interest Rate:	Not to exceed the applicable Prime Rate plus 1%

GPA Resolution FY2027-03

Relative to Authorize the Management of the Guam Power Authority to Award Line of Credit Facility for Fuel Purchases to Bank of Guam

What is the project's objective? Is it necessary and urgent?

The escalation of the Iran conflict and closure of the Strait of Hormuz in March 2026 caused significant oil supply disruptions, driving crude prices to nearly $300 per barrel. As a result, GPA's fuel shipment costs increased from approximately $25 million to an estimated $60 million, creating immediate liquidity pressure.

Pursuant to 12 GCA § 8241, the Authority may enter into short-term borrowing agreements of up to five years. The CCU authorized GPA management to establish a fuel-only Line of Credit of up to $100 million, which the PUC subsequently reduced to $70 million.

Accordingly, GEDA, on behalf of GPA, issued RFP-26-003 for a revolving credit facility of up to $70 million, with a three-year initial term and two optional one-year extensions. Three proposals were received by the September 16, 2026 deadline, and all three proponents were selected to collectively provide the $70 million facility.

Bank of Guam is one of the three selected proponents.

Where is the location?

Guam Power Authority

CONTINUED ON NEXT SLIDE

GPA Resolution FY2027-03 *continued*

Relative to Authorize the Management of the Guam Power Authority to Award Line of Credit Facility for Fuel Purchases to Bank of Guam

How much will it cost?

Bank of Guam has proposed the following terms and conditions:

Facility Amount:	$37,500,000 (Offered up to $70,000,000)
Facility Type:	Revolving Line of Credit
Facility Fee:	Not to exceed 1% of the committee facility amount
Facility Terms:	3 years, with up to 2 optional one-year extensions by written mutual agreement
Interest Rate:	Not to exceed the applicable Prime Rate plus 1%
Condition:	Waiver of sovereign immunity

LINE OF CREDIT

Facility Summary

October 6, 2026

Prepared for the Consolidated Commission on Utilities

Facility Snapshot

Bank of America

$22.5M

Floating Rate
Term Loan

Facility Fee
$57,500

Interest Rate
SOFR + 2.55%

One-time draw, 364-day maturity

Coast360

$10.0M

Revolving
Line of Credit

Facility Fee
$100,000

Interest Rate
SOFR + 3.00%

3-year term + two 1-yr extensions

Bank of Guam

$37.5M*

Revolving
Line of Credit

Facility Fee
$187,500

Interest Rate
Tax-Exempt 7.00%

*Informed of $37.5M (offered $70M)

Detailed Comparison

Feature	Bank of America	Coast360	Bank of Guam
Facility Amount	$22,500,000	$10,000,000	$37,500,000* (Offered up to $70M)
Facility Type	Floating Rate Term Loan	Revolving Line of Credit	Revolving Line of Credit
Commitment / Facility Fee	$57,500 (Closing fees estimated)	$100,000 (1% of committed amount) 1-time for 3-year term	$187,500 (0.5% of facility amount) 1-time for 3-year term
Draw Notice	—	7 business days	7 business days
Interest Rate	Daily SOFR + 2.55% Current rate: 6.32%	30-day Avg SOFR + 3.00% (adj. annually) Current rate: 6.77%	Tax-Exempt Variable Bank of Guam Ref. Rate Currently 7.00%

Terms & Structure

Bank of America

- Monthly principal payment of $2,000,000
- Principal payable concurrently with interest on each Interest Payment Date (1st Business Day of each month)
- One-time draw maturing 364 days from closing
- Future term loans subject to notification and mutual agreement

Coast360

- Each advance may remain outstanding up to 360 days
- No advance may mature later than the Facility's Absolute Maturity Date
- Three years from Closing Date
- Two optional one-year extensions by written mutual agreement

Bank of Guam

- Three-year draw period
- Each line draw to be fully repaid in 180 days
- Three years from Closing Date
- Annual option as requested and subject to mutual agreement

GM INTERIM REPORT

Regular sections of the GM Report will be available at the subsequent October Work Session and CCU Meeting on October 22 & 27, 2026.

Update on Fuel Purchases & LEAC

LEAC UPDATE

October 6, 2026

Prepared for the Consolidated Commission on Utilities

Fuel Purchases

Barrels, unit cost, and total fuel-related outlays

	Oct'26	Nov	Dec	Jan'27	Feb	Mar	Apr	May	Jun	Jul
Barrels	250k	49k	250k	250k	—	250k	250k	250k	0	250k
$ / barrel	$185	$185	$171	$159	$159	$159	$145	$145	$145	$145
Amount ($M)	46.3	9.0	42.8	39.8	0	39.8	36.2	36.2	0	36.2

LEAC RECOVERY PROJECTIONS | Oct-26 to Jul-27

	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27
TOTAL REQUIRED GENERATION (kWh)	142,925,580	144,642,530	144,754,303	143,009,927	127,154,054	136,543,635	136,543,635	153,501,225	153,497,825	147,095,331
TOTAL LEAC EXPENSE	$33,428,828	$34,097,521	$34,067,321	$31,279,259	$26,498,790	$27,965,681	$28,109,784	$29,058,486	$29,204,042	$27,641,192
Total Recovery	$37,068,522	$37,574,725	$37,590,867	$36,595,798	$32,239,089	$34,508,062	$34,540,917	$38,250,969	$38,283,455	$36,608,029
Civilian Costs (Total Expense × %)	$29,446,749	$29,800,490	$29,823,518	$29,464,127	$26,197,365	$28,131,886	$28,131,886	$31,625,634	$31,624,933	$30,305,837
Under / (Over)	**($3,639,694)**	**($3,477,204)**	**($3,523,546)**	**($5,316,539)**	**($5,740,299)**	**($6,542,380)**	**($6,431,133)**	**($9,192,483)**	**($9,079,413)**	**($8,966,837)**
Closing Recovery Balance	$54,022,344	$50,545,140	$47,021,594	$41,705,055	$35,964,756	$29,422,375	$22,991,243	$13,798,760	$4,719,347	**($4,247,489)**

PROJECTED CASHFLOW | Oct-26 to Jul-27

Metric	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27
LEAC RATE ($/kWh)	**$0.28271**	**$0.28271**	**$0.28271**	**$0.28271**	**$0.28271**	**$0.28271**	**$0.28271**	**$0.28271**	**$0.28271**	**$0.28271**
Sales – Civilian (kWh)	104,159,589	105,410,847	105,492,304	104,221,058	92,665,806	99,508,632	99,508,632	111,866,781	111,864,303	107,198,370
CIVILIAN REVENUE	$29,446,749	$29,800,490	$29,823,518	$29,464,127	$26,197,365	$28,131,886	$28,131,886	$31,625,634	$31,624,933	$30,305,837
NAVY REVENUE	$7,621,773	$7,774,235	$7,767,349	$7,131,671	$6,041,724	$6,376,175	$6,409,031	$6,625,335	$6,658,522	$6,302,192
TOTAL REVENUE	**$37,068,522**	**$37,574,725**	**$37,590,867**	**$36,595,798**	**$32,239,089**	**$34,508,062**	**$34,540,917**	**$38,250,969**	**$38,283,455**	**$36,608,029**
PAYMENT DUE (Fuel)	$47,972,476	$10,746,753	$44,557,283	$41,473,588	$1,688,185	$41,819,419	$37,869,237	$38,013,340	$2,230,093	$38,528,744
LOC – Draw Down	$32,500,000	—	—	—	—	—	—	—	—	—
LOC Principal	—	$2,625,561	$2,640,331	$2,655,183	$2,670,119	$2,685,138	$2,700,242	$2,715,431	$2,730,705	$2,746,065
LOC Interest	—	$182,813	$168,044	$153,192	$138,256	$123,237	$108,133	$92,944	$77,670	$62,310
LOC Payment (Total)	—	**$2,808,373**	**$2,808,375**	**$2,808,375**	**$2,808,375**	**$2,808,375**	**$2,808,375**	**$2,808,375**	**$2,808,375**	**$2,808,375**
Net Cash Flow	**$21,596,046**	**$24,019,599**	**($9,774,740)**	**($7,686,165)**	**$27,742,529**	**($10,119,733)**	**($6,136,695)**	**($2,570,746)**	**$33,244,987**	**($4,729,090)**
Cash, Ending	**$57,842,306**	**$81,861,905**	**$72,087,164**	**$64,400,999**	**$92,143,528**	**$82,023,795**	**$75,887,101**	**$73,316,355**	**$106,561,342**	**$101,892,251**

General Manager's Report

Significant Events/Action in September 2026

LEAC Decision

September 17, 2026

- New Interim Rate: $0.282708 per kWh – an increase of about 8.9 cents per kWh effective October 1, 2026 through January 31, 2027.
- PUC approved an interim LEAC rate citing rising global fuel and oil prices driven by international energy disruptions.

Insurance Presentations

September 14-18, 2026

- GPA General Manager presented up-to-date utility information to several global insurance companies gathered in London
- The meeting was critical to secure affordable coverage, manage escalating risk, and ensure insurance service continuity.
- The presentations are available in this report

Federal Convening

September 21-25, 2026

- GPA General Manager presented the Authority's key infrastructure projects that mitigate the impact of the DoW buildup on the islandwide power system and ensure DoW mission readiness.
- The federal convening with Guam and CNMI governments was organized by DoW's OLDCC.
- The presentation is available in this report



Guam Power Authority

Risk Profile

Resilience

Financial Capacity

Loss Mitigation

September 2026

Agenda

Overview

01	**Insured Profile & Asset Base**	Scale, generation, T&D, and key exposures
02	**Catastrophe & Operational Risk**	Typhoon exposure, grid hardening, recent events
03	**Disaster Preparedness & Response**	Inventory, mutual aid, restoration, FEMA
04	**Cyber Risk & Controls**	Current posture, partnerships, and coverage
05	**Financial Strength & Self-Insurance**	DSC, revenues, self-insurance, receivables
06	**Key Mitigants & Summary**	Underwriting considerations and risk narrative

The Island of Guam

U.S. territory and strategic Western Pacific hub



Island of Guam — Western Pacific

212	sq mi land area
167k	Population (2024)
$6.9B	GDP (2022)
U.S.	Citizenship

Strategic Role

Guam is an unincorporated U.S. territory and a critical military post in the Western Pacific. Proximity to Asia drives tourism and a diverse population. Single-level government (no cities or counties). GPA is the sole electricity provider for the island.

Insured Profile — GPA at a Glance

Sole electricity provider for the island of Guam

53,696

Customers

FY 2025

$793M

Total Assets

Book value

514.7 MW

Installed Capacity

Conv. + Renewable

1,854 mi

T&D Lines

Island-wide

30

Substations

14 indoor / 16 outdoor

$501M

Annual Revenues

FY 2025

266 MW

Peak Demand

System peak

1.5x

Senior Lien DSC

FY 2025

Key Asset & Generation Exposure

Primary generating units and ownership structure



GPA Generation Facilities



Renewable & Solar Assets

429.4 MW
Conventional

85.3 MW
Renewable

198 MW
Ukudu CC (2025)

Category	Unit / Project	Owner / Operator	MW
Base Load	Ukudu Combined Cycle	KEPCO IPP	198
Base Load	Piti Units 8 & 9	GPA / MEC	86.4
Intermediate	CT Plants (4 sites)	GPA	120
Peaking	Diesel Units (9)	GPA	25
Renewable	Dandan + Marbo Solar+Wind Turbine	GlidePath + KEPCO + GPA	85.3

Catastrophe Risk — Typhoon Exposure

Primary natural hazard for an island utility



Hardened T&D — 170 mph rated poles

Exposure Context

- Western Pacific typhoon belt
- Sustained winds can exceed 150+ mph
- Design standard: 170 mph sustained wind
- >99% of 33,767 poles are steel or concrete
- Two typhoons in 2026 tested the system

Undergrounding

60%+ of key business areas on underground transmission; ~25% of customers have underground secondary

Indoor Substations

14 of 30 substations converted to indoor type; program ongoing

Smart Grid

AMI system-wide; SCADA at GBN Facility; substation automation

Recent Events — 2026 Typhoon Recoveries

Demonstrated operational resilience under stress

Recovery from two typhoons in 2026 showcased GPA resilience

Structured restoration, pre-positioned inventory, mutual aid, and experienced crews enabled orderly recovery.



GPA field crews in action

1. **Transmission & Substations**
   Restore lines; energize substations
2. **Primary Feeders**
   Restore 67 feeders; isolate damage
3. **Major Laterals**
   Restore isolated major laterals
4. **Secondary & Services**
   Transformers, weather heads, streetlights

Disaster Preparedness Measures

People, equipment, inventory, and logistics

Material

- Self-Insurance Fund
- 5,012 line items
- $15M inventory on island

Equipment

- 35 bucket trucks + support
- Diggers, cranes, heavy equip.
- Contracted private assets

Manpower

- 100+ T&D personnel
- 120 Generation staff
- 470 company-wide

Logistics

- Mutual aid agreements
- FEMA reimbursement team
- Lodging, meals, transport

Key Underwriting Point

GPA maintains a self-insurance fund, substantial on-island inventory, trained crews, mutual aid contracts, and a dedicated FEMA team — reducing both frequency and severity of insured losses.

Cyber Risk & Controls

No cyber attacks experienced to date

Controls & Team

- In-house cybersecurity team
- Training & awareness programs
- Phishing simulations
- Continuous monitoring & response
- Layered operational safeguards

External Partners

- Guam Homeland Security
- CISA
- Department of War (DoW) CIS
- Department of Energy (DOE)
- Cross-sector coordination

Cyber Insurance

- Breach response coverage
- First-party: BI, extortion, recovery
- Liability: data, regulatory, PCI
- eCrime & criminal reward fund
- Policy in force

Financial Strength & Capacity

Ability to absorb deductibles and fund recovery

$503M

Operating Revenues

FY 2025

$50M

Net Op. Income

Available for DS

1.5x

Senior Lien DSC

Indenture

1.5x

Aggregate DSC

Incl. leases

Debt Service Coverage Trend

Metric	2021	2022	2023	2024	2025
Senior Lien DSC	1.5x	1.7x	1.4x	1.4x	1.5x
Aggregate DSC	1.4x	1.7x	1.4x	1.4x	1.5x
Op. Revenue ($M)	345	480	555	548	503
Fuel Costs ($M)	181	316	399	385	335

Self-Insurance, Credit & Receivables

Supporting capacity and loss absorption

Self-Insurance Fund

GPA maintains a self-insurance fund that supports recovery of certain losses and working capital needs. Surcharges are automatically available for working capital and self-insurance cost recovery.

Receivables Quality

Long-term government receivables eliminated in 2014. Bad debt ratios remain low (≈0.2–0.3%). Minimal defaults during COVID. GPA has successfully reduced non-performing accounts.

Capital Program Support

Near authorization to pursue $375M bonds for generator rehabilitation and undergrounding. Pursuing $1.5B federal funds for island-loop UG transmission. Continues to invest >$27M annually from base rates.

Customer Base & Concentration

Diversified load with long-term military relationship



GPA leadership and operations team

FY 2025 Revenue Composition

Residential	**34%**	$168M
Small Comm. / Gov	**27%**	$132M
Large Comm. / Gov	**20%**	$98M
U.S. Navy	**18%**	$90M
Other	**1%**	$6M

U.S. Navy — 35-year customer relationship

Utility Service Contract renewed 2022 (10-year). GPA retains Island-Wide Power System control. Navy is a transmission/wholesale customer. Military funds related capital projects. Camp Blaz infrastructure fully DoD-funded. Navy investing >$600M in underground transmission to Naval Base Guam.

Customer Base & Concentration

Diversified load with long-term military relationship



GPA leadership and operations team

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Key Risk Mitigants

Summary of risk-reduction features

Physical Hardening

170 mph pole rating; >99% steel/concrete poles; progressive undergrounding; indoor substations; dual-fuel modern generation (Ukudu); retired Cabras 1 & 2.

Operational Readiness

Pre-positioned $15M inventory; trained crews; mutual aid; FEMA team; documented restoration sequence proven in 2026 events.

Financial Capacity

Stable 1.4–1.7x DSC; self-insurance fund; automatic surcharges; low bad-debt experience; diversified revenue base.

Cyber Posture

No prior cyber losses; dedicated team; federal partnerships (CISA, DOE, DoW); cyber insurance already in place.

Governance & Oversight

CCU oversight; experienced management; regulated rate recovery (Base + LEAC); U.S. territory legal framework.

Strategic Importance

Critical infrastructure for U.S. military posture in Western Pacific; federal funding interest for resilience projects.

Summary

GPA presents a well-managed island utility risk

Risk Profile

Primary exposure is typhoon / wind. Grid has been systematically hardened over two decades. Recent dual-typhoon recoveries demonstrated capability.

Loss Mitigation

Self-insurance fund, on-island inventory, mutual aid, FEMA process, and structured restoration reduce both frequency and severity of residual insured losses.

Financial Standing

Consistent 1.4x–1.7x debt service coverage, diversified customer base including long-term Navy contract, and automatic rate recovery mechanisms support premium payment and deductible capacity.

Controls & Governance

Experienced board and management, regulated utility framework, active cybersecurity program with no prior cyber losses, and strong federal partnerships.



Si Yu'os Ma'åse'

Thank you

Guam Power Authority · September 2026

Project:
Power Infrastructure

Guam Power Authority (GPA)

Total Project Cost: $1.5B
Federal Partnership Required for System-Wide Resilience
Proposed 10-Year Programmatic Agreement

POWER GRID: STRATEGIC MISSION ENABLER

The GPA civilian electrical grid enables DOW's facilities, weapon systems, and equipment to perform mission-critical functions.

Mission Readiness

Ensure energy continuity essential to new or expanding missions on Guam.

Upgrades to existing civilian grid increases reliability and eliminates need for separate DoW power system to meet the projected ~100 MW demand by 2030.

Critical Infrastructure Dependency

Create comprehensive redundancy and greater infrastructure security.

Hardened infrastructure substantially reduces risk to military installations.

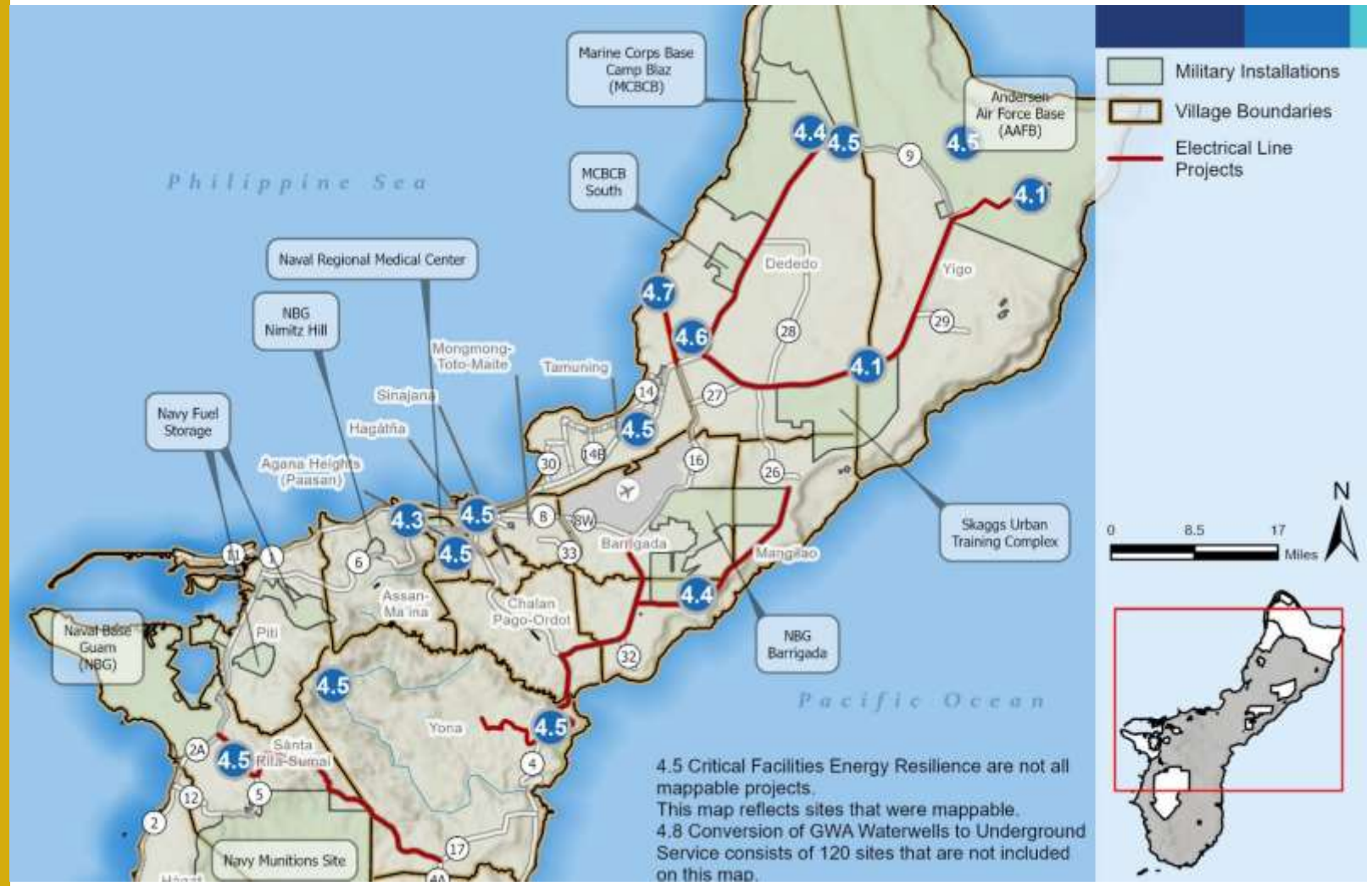
Significant Energy Share

Military installations account for ~20% of Guam's total electricity demand.

DoW is one of the largest single users of civilian-generated power on Guam.

Tetra Tech. (2025). *Guam Island-Wide Civilian Infrastructure Needs Assessment*. Governor's Community Defense Liaison Office.

PROJECT OVERVIEW



3 Integrated Elements
10 Year Program

$338M Grid Hardening & Underground Projects

- Northern loop underground *[Map 4.1]*
- Central grid underground *[Not shown on map]*
- Naval Medical Center underground *[Map 4.3]*

$701M Critical Resilience Projects

- Critical facilities power hardening *[Map 4.5]*
- Water systems power underground *[Not shown on map]*

$455M Capacity & System Reliability

- Utility-scale battery energy storage *[Map 4.6]*
- LNG fuel infrastructure *[Map 4.7]*
- Hardened indoor substations *[Map 4.4]*

Tetra Tech. (2025). *Guam Island-Wide Civilian Infrastructure Needs Assessment*. Governor's Community Defense Liaison Office.

STRATEGIC VALUE PROPOSITION

OPERATIONAL BENEFITS

- Reduced outage risk
- Improved energy security
- Faster restoration following disruption
- Supports military expansion and future missions
- Lower lifecycle recovery costs

COST OF INACTION

- Reduced current and new mission assurance
- Increased risk to hospitals, water and wastewater systems, communications, and emergency response infrastructure
- Longer recovery after disasters or attacks
- Growing mismatch between power demand and grid capability

"Without addressing the critical gaps in fuel supply, power redundancy, and power distribution resiliency, additional DOW utilization will lead to significant impacts because the substantial increase in power demand from the cumulative DOW buildup will likely exacerbate existing infrastructure vulnerabilities."

Tetra Tech. (2025). *Guam Island-Wide Civilian Infrastructure Needs Assessment*. Governor's Community Defense Liaison Office.

FEDERAL FUNDING PATHWAYS

DoW/NDAA Programmatic Funding

Support joint GPA–DoD energy projects aligned with mission requirements

FEMA

Stafford Act §§402 & 428 advance grid hardening and resilience through disaster recovery authorities

Department of Energy (DOE)

PURSUE

Support grid modernization, energy storage, and resilience through competitive and formula grants

Military Construction & PDI

PURSUE

Leverage Indo-Pacific infrastructure funding priorities for energy resilience

While the military planned to secure its own bases, it had not fully addressed or funded overlapping infrastructure elements, **recommending a highly coordinated interagency funding mechanism** to prevent local failure.[1]

Congress may consider to appropriate funding or otherwise support investment in critical infrastructure outside of military installations on Guam in an effort to enhance readiness and the resilience of the military facilities on island. **Congress would have numerous options for supporting Guam's civilian infrastructure**, including addressing weaknesses in the electrical system.[2]

To maintain uninterrupted power and ensure mission readiness, **DoD must fortify Guam's energy infrastructure against cyber, natural, and kinetic threats**. Failure to secure the island's energy infrastructure could prevent US forces from responding to military threats rapidly and decisively.[3]

1. *GAO-08-722T. 2008. Planning Efforts for the Proposed Military Buildup on Guam*
2. *CRS Report No. R47643. 2023. Guam: Defense Infrastructure and Readiness.*
3. *Sampson, E. (2025, August 14). US military readiness in the Pacific requires strengthening Guam's power grid. Atlantic Council.*

CALL TO ACTION

Fund the Gap. Protect the Mission.

01 Establish a 10-year programmatic agreement to execute GPA's mitigation plan

02 Direct DoW and federal agencies to align infrastructure investment with projected energy demand in Guam

03 Stand up a formal federal–GPA coordination body to synchronize planning and project delivery

Contact: Guam Power Authority General Manager, John M. Benavente, jbenavente@gpagwa.com · alt: tlimtiaco@gpagwa.com